

# Board of Trustees Meeting

**May 3, 2021  
9:00 AM – 11:00 AM**

**Florida Polytechnic University  
WEBEX TELECONFERENCE MEETING**

**Dial in: 1-415-655-0001 | Access code: 185 461 8702#**

## MEMBERS

Cliff Otto, Chair	Mark Bostick, Vice Chair	Dr. W. Earl Sasser
Dr. Laine Powell	Gary C. Wendt	Bob Stork
Samantha Ashby	Beth Kigel	Dr. Ala' J. Alnaser
Lyn Stanfield	Dr. Narendra Kini	

## AGENDA

- |  |                             |
|--|-----------------------------|
| I. Call to Order   | Cliff Otto, Chair           |
| II. Roll Call  | Kristen Wharton             |
| III. Public Comment  | Cliff Otto, Chair           |
| IV. Chairman's Remarks   | Cliff Otto, Chair           |
| V. President's Remarks   | Randy K. Avent, President   |
| VI. <a href="#">Operations Plan 2020-2021 Update</a>   | Randy K. Avent, President   |
| VII. <a href="#">Review of Board of Governors' Mental Health Task Force Report on SUS Kognito training</a>                           | Terry Parker, EVP & Provost |
| VIII. <a href="#">Consent Agenda</a><br><b>*Action Required*</b>   | Cliff Otto, Chair           |
| A. Audit and Compliance Committee  |                             |
| 1. Approve the selection of Independent Validators to perform the required review of the University's Compliance and Ethics Program. |                             |
| B. Governance Committee  |                             |
| 1. Approve Regulation FPU-5.003 Textbook and Instructional Materials Selection and Affordability                                     |                             |

2. Approve Regulation FPU-5.005 Academic Integrity
3. Approve Regulation FPU-8.001 Procurement
4. Approve Policy FPU-1.001AP Policy Creation and Development Process – Academic Policies
5. Approve President’s Goals 2021-22

C. Finance and Facilities Committee

1. Approve the 2021-22 Foundation Anticipated Use of University Resources
2. Approve Foundation Board Appointments:
  - a. Adrian Muhammad
  - b. Michael Tschanz
  - c. Ryan Whittemore

and Foundation Board Reappointments:

- a. Alice Hunt
- b. Lauren Schwenk
- c. Seretha Tinsley

D. Academic & Student Affairs Committee

1. Approve the 2021-2022 Academic Calendar and the 2022-2023 Academic Calendar

E. Board of Trustees

1. Approve the February 17, 2021 Board of Trustees Meeting Minutes

IX. [Committee Reports](#)

A. Audit & Compliance Committee

Bob Stork,  
Committee Chair

B. Finance & Facilities Committee

Cliff Otto,  
Committee Chair

1. Approve 2022-23 University Capital Improvement Plan and Fixed Capital Outlay Budget

**\*Action Required\***

David Calhoun, AVP,  
Facilities & Safety  
Services

2. Approve 2021-2022 University Operating Budget

**\*Action Required\***

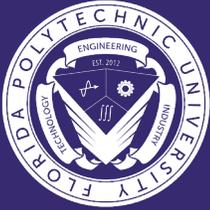
Penney Farley, AVP &  
Controller

C. Governance Committee

Mark Bostick,  
Committee Chair

D. Strategic Planning Committee

Gary Wendt,  
Committee Chair



E. Academic & Student Affairs Committee

Dr. Earl Sasser,  
Committee Chair

F. Executive Committee

Cliff Otto, Chair

X. [Board of Trustees Meeting Schedule](#)

Cliff Otto, Chair

- September 8, 2021 (*Virtual Committee Meetings*)
- September 15, 2021 (*In-person Full Board Meeting*)
- November 10, 2021 (*Virtual Committee Meetings*)
- November 17, 2021 (*In-person Full Board Meeting*)
- February 9, 2022 (*Virtual Committee Meetings*)
- February 16, 2022 (*In-person Full Board Meeting*)
- April 25, 2022 (*Virtual Committee Meetings*)
- May 2, 2022 (*In-person Full Board Meeting*)

XI. [Board of Governors Meeting Schedule](#)

Cliff Otto, Chair

- June 22-23, 2021 (*USF, St. Petersburg Campus*)
- August 31-September 1, 2021 (*FIU, Miami*)
- October 6, 2021 Facilities Committee; Budget & Finance Committee Workshops (*FGCU, Ft. Myers*)
- November 3-4, 2021 (*FAU, Boca Raton*)
- January 25-26, 2022 (*FSU, Tallahassee*)
- March 29-30, 2022 (*UNF, Jacksonville*)

XII. Closing Remarks and Adjournment

Cliff Otto, Chair

**Florida Polytechnic University  
Board of Trustees  
May 3, 2021**

**Subject: Operations Plan 2020-2021 Update**

---

**Proposed Board Action**

Information only – no action required.

**Background Information**

President Randy Avent will give an update on the year-to-date progress made on the operational plan. This update will go through each of the six thrust areas and provide insight into what has been accomplished and what remains.

---

**Supporting Documentation:** Operations Plan 2020-2021 PowerPoint

**Prepared by:** Randy K. Avent, President



**FLORIDA POLYTECHNIC**  
UNIVERSITY

## **Operational Goals FYE21**

**Randy K. Avent**

**03 May 2021**

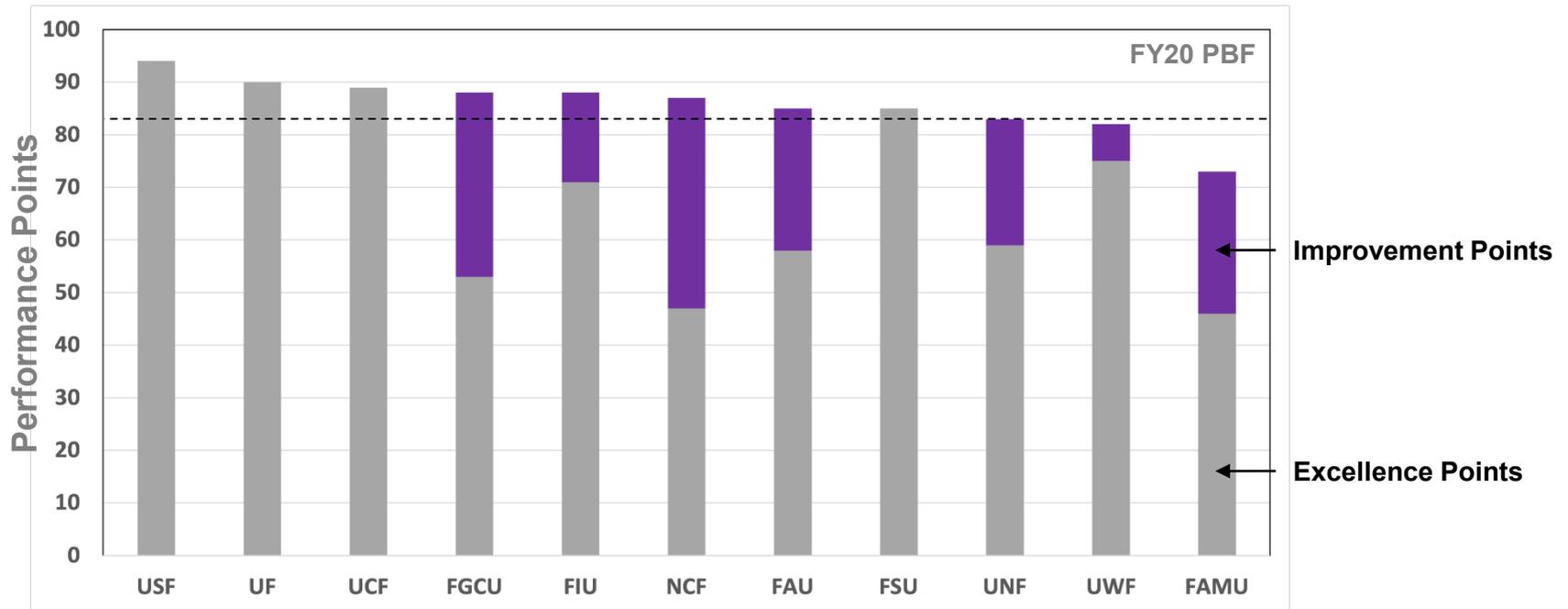
# Balanced Scorecard

<b>Outcomes: (Accountability)</b>	<b>DEGREE ALIGNMENT</b>  <ul style="list-style-type: none"> <li>• % graduates employed or enrolled</li> <li>• Median wages for BS grad</li> <li>• % programs strategic areas (x2)</li> <li>• % programs STEM and health (x2)</li> </ul>	<b>STUDENT SUCCESS</b>  <ul style="list-style-type: none"> <li>• FTIC 4-yr grad rate</li> <li>• Academic Progress Rate</li> <li>• % BS degrees w/o excess hours</li> <li>• 6-yr grad rate, time-to-degree</li> </ul>	<b>ECONOMIC DEVELOPMENT</b>  <ul style="list-style-type: none"> <li>• Research expenditures, % external</li> <li>• Number degrees awarded, headcounts</li> </ul>	<b>AFFORDABILITY</b>  <ul style="list-style-type: none"> <li>• Average cost to student</li> <li>• University access rate</li> <li>• % instruction online</li> <li>• % 15+ hours</li> </ul>	
	<b>Consumers: (Impressions)</b>	<b>INVESTORS (INDUSTRY)</b> 	<b>STUDENTS</b> 	<b>INVESTORS (STATE, INDUSTRY)</b> 	<b>INVESTORS (STATE, STUDENTS)</b> 
<b>Processes: (Control "knobs")</b>	<b>ADMISSIONS</b> 	<b>CURRICULAR QUALITY</b> 	<b>STUDENT PROGRESSION</b> 	<b>STUDENT EXPERIENCE</b> 	<b>EFFICIENT ADMINISTRATION</b> 
	<b>GRADUATE PROGRAMS</b> 	<b>CURRICULAR EXPERIENCES</b> 	<b>TEACHING &amp; LEARNING</b> 	<b>UNIVERSITY RESEARCH</b> 	<b>PARTNERSHIPS</b> 
	<b>THE RIGHT PEOPLE</b> 	<b>ENTREPRENEURIAL</b> 	<b>DATA-DRIVEN</b> 	<b>RESPONSIBLE ORGANIZATION</b> 	<b>UNIVERSITY ADVANCEMENT</b> 
<b>Foundation: (Basics)</b>	<b>POSITIVE CULTURE</b> 				

- **Balanced scorecard maintains focus on those metrics that align with our strategic plan**



# Performance Based Funding (PBF)



- Institutions above 70 points receive funding if in the top three or at the same or higher score than previous year
- Institutions above 70 that are lower in score for two consecutive years must submit a student success plan
- Florida Poly's score (83) influenced by improvement points (33) that will suffer next year because of COVID



# Admissions Highlights (1/2)

- **Grow admissions and quality**
  - Applications up 23% (YOY FY20) and deposits up over 50%; Ours represents the highest increase in the entire SUS (by far)
  - SATs lower than last year at 1300; ACT's flat at 30; GPA from 4.1 to 4.3
  - Transfer applications are currently up 36% as of now
- **Diversity (racial, gender, geographic) performance is mixed reflecting COVID national trends**
  - Up 7% in Female FTIC deposits
  - Up 28% in Latino FTIC deposits; down 15% in Black/African American deposits
  - Up from 9 to 20 in out-of-state deposits (a 120% increase)
- **Graduate applications are down**
  - Florida's low unemployment rate (4.7%) negatively affects the graduate program
  - International applications evaporated during COVID and are slow to return



# Admissions Highlights (2/2)

- **Aggressive focus on relevant branding through video, digital content and the web**
- **Campaign for rankings launched collateral piece, postcard, emails, ...**
  - Designing year-round campaign targeted to the influencers
  - Should be included in USNWR's Southern Colleges ranking this year
- **New concentrations, programs and degree enhancements for growth under development**
- **Innovative freshman coding certificate added for fall and increased new summer admits**
  - Students invited into the program based on interest, gaps and preparation
- **First-year STEM program (FYSP) provides pathways for lower-income disadvantaged students**



# Student Progression Highlights

- **Modeling and Analytics**

- Improved models of persistence, Academic Progress Rates (APR) and 4-year graduation rates show poor APR performance but improved 4-year graduation rates
- Developing QEP will focus on retention

- **Proactive advising to address disengagement and learning loss**

- Mandatory classroom policies (attendance, cameras on, ...), COVID testing, classroom tracking, Foundations of Academic Success class, grade forgiveness and online scheduling of tutoring sessions had less than the desired effect on student engagement
- Student orientation, reconfiguring some classes and introducing life skill instruction being considered for next year

- **Registrar enhancements**

- Recovery paths planned for struggling students drive summer courses

- **Professional development continues to provide opportunities**

- Senior capstone projects presented April 20<sup>th</sup>
- Induction Day for campus-wide student leadership programs (PA, orientation, Admissions, Peer Health, Recreation, SGA and RAs)

# Student Experience Highlights (1/2)

- **Student experiences continue to grow around teams**
  - First Men's Lacrosse scrimmage held with plans to play at Georgia Southern
  - Women's soccer being organized this summer; golf, swimming and softball being considered
  - Purple Fire robotics participated in the VexU Championship
  - Archery, Ultimate Frisbee, Esports, Band continue
- **Improvements in campus life**
  - Spirit week, recreational sports, fitness classes, ... continue to engage students
  - Approach and increase in mental health services provide flexibility
  - Residence Life programs continue with Floor Wars and Movies on the Lawn
  - Spring Break on campus, international students visit to Kennedy Space Center, Pot Day, Viking Fest, Wellness Day, Tu Bishvat holiday tradition, ...
  - In-person commencement and graduation boxes and student placement

# Student Experience Highlights (2/2)

- **Campus enhancements**

- CITF funds used to revitalize "The Nest"
- Campus arena for eSports opened for formal participation
- Dead-lift platform, bumper plates, barbells purchased

- **Career planning**

- Career and internship fair held in February; Seniors-only hiring events held in March and April
- Graduating seniors "Career Class" to help launch them into their careers
- 74.1% of our graduating students are employed (or enrolled in a graduate program) with an average salary of \$56,300
- "Congratulation" signs in the IST for those landing jobs or internships



# Graduate Program Highlights

- **Work on key Graduate Program documents continues**
  - Graduate Student Handbook--Completed
  - Graduate Catalog and Student Handbook and companion Undergraduate Catalog and Student Handbook will be separate and both web-based next year
- **Infrastructure and processes that support the program and expectations are maturing**
  - Types of programs (thesis, project, non-thesis) need further defining
  - Supporting thesis-based degrees continues to require the most work
- **Work in research centers like FIPR, AMI and Health Systems Engineer continues**
  - FIPR Packed Column jig work is in full swing
  - Hardware-in-the-Loop (HWIL) emulation development for AMI in play
  - HSE continues to grow partnerships (e.g., LRH, AdventHealth, Tallahassee Memorial Hospital, Family CareSpace); Graduate curriculum under development
- **Foundation for a professional evening program offering M.S. in Engineering, Engineering Management is in place**
  - SACSCOC approved substantive change for <50% online classes

# University Funding Highlights

- **State appropriations**

- Continue to work with legislators remotely to make our priorities and needs known
- ARC included in initial Senate PECO funds; House and Governor had no PECO funding for universities
- PBF score of 83 sufficient for funding but chambers disagree on amounts

- **Auxiliaries**

- Auxiliaries down this past year because of COVID
- Auxiliaries moved out of Procurement and back to a separate department
- Allowable Auxiliary-funded expenses moved to E&G university funding (central receiving, courier services, ...)
- HEERF II allows us to recover previous Auxiliary losses

- **Foundation**

- Unrestricted funds increased 121%; scholarships increased 93%
- Successful (virtual) Women in STEM event held
- Plans to double the Foundation Board continues

# Faculty Development Highlights

- **Primary focus on hiring continues**
  - Over 30 searches are in the final stages; Assistant Professor searches have been very competitive this year
  - Leadership in Computer Science, Electrical & Computer Engineering, Engineering Mathematics, Natural Sciences and Graduate Program also underway
- **Summer Faculty development efforts will once again focus on typical research thrusts instead of COVID-19 preparations**
- **Faculty research expenditures total \$527K to date with 38 proposals submitted thus far**
- **External Faculty mentoring program being considered for funding**

**Florida Polytechnic University  
Board of Trustees  
May 3, 2021**

**Subject: Review of Board of Governors' Mental Health Task Force Report on SUS Kognito training**

---

**Proposed Board Action**

No action required – information only.

**Background Information**

The Florida Board of Governors (BOG) asked all State University System faculty and staff to complete Kognito online mental health literacy training. This training helps university faculty and staff better identify and support students who may exhibit signs of mental health distress. Florida Poly has actively participated in this training, providing the Kognito training to our faculty and staff in the time periods requested by the BOG.

At the March 23, 2021 BOG meeting, university completion rates for Kognito were reviewed. The BOG noted that any training completion level less than 95% would be considered below an acceptable standard. Further, the BOG requested that each SUS school report their Kognito completion numbers to their Board of Trustees.

---

**Supporting Documentation:** PowerPoint Presentation

**Prepared by:** Dr. Terry Parker, EVP and Provost



**FLORIDA POLYTECHNIC**  
UNIVERSITY

# **Kognito – Mental Health Literacy Training Update**

**Terry Parker**  
**Contributions from**  
**K. Calkins, K. Miller, G. Nelson**  
**May 3, 2021**

---

# Mental Health Literacy Training

- **Mental Health is of critical importance at FL Poly**
- **Kognito is Mental Health Literacy Training Online**
  - All SUS schools have participated in this training
  - Each training takes approximately 30 minutes and is structured as an interactive role-play conversation between a student and employee.
- **Current counts that will be submitted to the BOG in May**
  - 100% of Faculty (FT) trained
  - 100% of Staff (FT) trained
  - 100% of Staff with Direct Student Contact trained (i.e., active adjuncts for fall 2020/spring 2021, resident assistants, and visiting faculty)



# Kognito History

<b>Date</b>	<b>BOG Requirement</b>	<b>% Trained</b>
<b>September 2020</b>	<b>All faculty and staff</b>	<b>88%</b>
<b>November 2020</b>	<b>Staff should include student workers on payroll 1/1/2021</b>	<b>--</b>
<b>February 2021</b>	<b>All faculty, staff and student workers</b>	<b>82%</b>
<b>March 2021</b>	<b>Student workers further defined as University personnel with Direct Student Contact</b>	<b>--</b>
<b>April 2021</b>	<b>FL Poly corrections made to February report (updated personnel grouping and BOG report resubmitted)</b>	<b>86%</b>
<b>May 2021</b>	<b>All faculty, staff and university personnel with Direct Student Contact</b>	<b>100%</b>

**Florida Polytechnic University  
Board of Trustees Meeting  
May 3, 2021**

**Subject: Audit and Compliance Committee: Consent Agenda Item**

---

**Proposed Action**

Approve the following item:

1. Approve the selection of Independent Validators to perform the required review of the University's Compliance and Ethics Program.

**Background Information**

Please see background information in the materials for the Audit and Compliance Committee.

---

**Supporting Documentation:** Please see background information in the materials for the Audit and Compliance Committee.

**Florida Polytechnic University  
Board of Trustees Meeting  
May 3, 2021**

**Subject: Governance Committee: Consent Agenda Items**

---

**Proposed Action**

Approve the following items:

1. Approve Regulation FPU-5.003 Textbook and Instructional Materials Selection and Affordability
2. Approve Regulation FPU-5.005 Academic Integrity
3. Approve Regulation FPU-8.001 Procurement
4. Approve Policy FPU-1.001AP Policy Creation and Development Process – Academic Policies
5. Approve President’s Goals 2021-22

**Background Information**

Please see background information in the materials for the Governance Committee.

---

**Supporting Documentation:** Please see background information in the materials for the Governance Committee.

**Florida Polytechnic University  
Board of Trustees Meeting  
May 3, 2021**

**Subject: Finance and Facilities Committee: Consent Agenda Items**

---

**Proposed Action**

Approve the following items:

1. Approve the 2021-22 Foundation Anticipated Use of University Resources
2. Approve Foundation Board Appointments:
  - a. Adrian Muhammad
  - b. Michael Tschanz
  - c. Ryan Whitemore

and Foundation Board Reappointments:

- a. Alice Hunt
- b. Lauren Schwenk
- c. Seretha Tinsley

**Background Information**

Please see background information in the materials for the Finance and Facilities Committee.

---

**Supporting Documentation:** Please see background information in the materials for the Finance and Facilities Committee.

**Florida Polytechnic University  
Board of Trustees Meeting  
May 3, 2021**

**Subject: Academic & Student Affairs Committee: Consent Agenda Item**

---

**Proposed Action**

Approve the following item:

1. Approve the 2021-2022 Academic Calendar and the 2022-2023 Academic Calendar

**Background Information**

Please see background information in the materials for the Academic & Student Affairs Committee.

---

**Supporting Documentation:** Please see background information in the materials for the Academic & Student Affairs Committee.

**Florida Polytechnic University  
Board of Trustees Meeting  
February 17, 2021**

**Subject: Board of Trustees: Consent Agenda Item**

---

**Proposed Action**

Approve the following item:

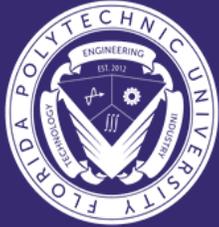
1. February 17, 2021 Board of Trustees Meeting Minutes

**Background Information**

N/A

---

**Supporting Documentation:** February 17, 2021 Board of Trustees meeting minutes



# Board of Trustees Meeting

## **DRAFT MEETING MINUTES**

**Wednesday, February 17, 2021  
9:45 AM – 11:45 AM**

### **Florida Polytechnic University WEBEX TELE-CONFERENCE MEETING**

#### I. Call to Order

Chair Cliff Otto called the meeting to order at 9:50 a.m.

#### II. Roll Call

Kris Wharton called the roll: Chair Cliff Otto, Vice Chair Mark Bostick, Trustee Ala' J. Alnaser, Trustee Lyn Stanfield, Trustee Laine Powell, Trustee Connor Coddington, Trustee Earl Sasser, Trustee Bob Stork, Trustee Beth Kigel, and Trustee Gary Wendt were present (Quorum).

Trustees not present: Trustee Narendra Kini

Staff present: President Randy Avent, Provost Terry Parker, Ms. Gina DeIulio, Mrs. Kathy Bowman, Dr. Tom Dvorske, Dr. Kathryn Miller, Dr. Ben Matthew Corpus, Mrs. Kris Wharton, Mr. Alex Landback, Mr. David Blanton, Mr. Rick Maxey, Mr. David Calhoun, Mr. David Brunell, Ms. Penney Farley, Mrs. Maggie Mariucci, Ms. Melaine Schmiz

#### III. Public Comment

There were no requests for public comment.

#### IV. Chairman's Remarks

Chair Cliff Otto recognized Trustee Connor Coddington for his contributions to the Board of Trustees this past year. Today is Trustee Coddington's final meeting as the student representative to the Board.

Chair Otto expressed appreciation to all of the faculty and staff for the tremendous work that has been done in regard to the pandemic over this past year.

#### V. President's Remarks

President Avent provided an overview of topics that are currently being discussed with other State University System (SUS) presidents, board chairs, and the Board of Governors (BOG). These topics include mitigating COVID-19, guidelines for spring commencement ceremonies, summer classes, and projected legislative appropriations to the SUS.

#### VI. University Growth Plan Update

President Avent reviewed the University's three, five, and ten-year growth plan goals and administration's approach on how best to accomplish these goals. He covered three key

areas of growth: students and programs, employees, and facilities.

Regarding the addition of new academic programs, Trustee Gary Wendt inquired whether the programs would compete with other SUS institutions' programs. President Avent replied the concentrations in the programs will differ from what other institutions offer.

For Florida Poly to improve both the faculty-to-administration ratio and the staff-to-faculty ratio, the University needs to increase the number of faculty. Trustee Bob Stork inquired if just adding faculty is enough to improve the ratios significantly. President Avent stated staff is also reviewing the organizational structure in order to address the number of people currently considered "administration." Trustee Coddington asked if other SUS institutions are trying to improve their ratios as well; President Avent stated they are likely not under as much pressure as Florida Poly is to improve in this area.

President Avent reviewed the projected ten-year Campus Master Plan (CMP). There is a critical need for research, office, and student support space. With the completion of the Applied Research Center (ARC), Florida Poly can grow the student body to 2,300. An additional academic building is necessary to grow to 3,000. President Avent stated if the state would allow universities to bond, Florida Poly could build these buildings much faster.

President Avent presented a plan for reallocating carryforward funds. \$4.135M in carryforward funds has already been moved to the construction budget to complete some office space and a few research labs in the ARC. If the University receives funding from the state legislature, a larger portion of the ARC will be completed. Trustee Coddington asked if the University obligates money towards the ARC, would the ask to the legislature be reduced to \$11M; President Avent confirmed that is correct. Trustee Beth Kigel inquired if any of the funds President Avent is proposing to obligate recurring funds. None are recurring as universities are not allowed to use carryforward funds for recurring expenses.

President Avent asked Ms. Penney Farley to share onscreen her actual carryforward budget spreadsheet for trustees to view. The Board of Governors requires boards of trustees to see the actual format and data that they are approving.

Trustee Laine Powell asked when the carryforward budget is due to the BOG. Ms. Farley stated it is due in early fall. Once the BOG approves a carryforward budget in the fall, the University is able to revise this budget within a one-year time frame with Board of Trustees approval only. The reason this issue is of urgent nature now is because the state legislation is working on its budget, so trustees need to vote on it today. Chair Otto referred to two things driving a sense of urgency on this topic: there is an expiration date at end of 2022 on the ability for Florida Poly to spend carryforward on building construction, and there is a possibility the legislation may sweep carryforward. If the University moves the \$4.1M now, a portion of the ARC will be usable.

**A motion was made by Trustee Bob Stork to approve the Board of Governors Carryforward Report, contingent upon it being consistent with President Avent's presentation on carryforward funds. Trustee Beth Kigel seconded; a vote was taken, and the motion passed unanimously.**

Ms. Farley will send the detailed carryforward spreadsheet to the trustees.

## VII. Operations Plan 2020-2021 Update

President Avent provided a brief update on the University's progress with the 2020-2021 operations plan. There was no discussion and no action items.

## VIII. Consent Agenda

Chair Otto read the list of items to be approved on the consent agenda:

- A. Finance & Facilities Committee
  - A. Approve Foundation Board of Directors Re-Appointments
    - a. Cindy Alexander
    - b. Todd Baylis
- B. Governance Committee
  - 1. Approve New Regulation FPU-3.00611 Anti-Hazing
  - 2. Approve Repeal of Policy FPU-3.0062P Anti-Hazing
  - 3. Approve Revised Policy FPU-1.001P Policy Creation and Development Process: Non-Academic Policies
  - 4. Approve Revised Policy FPU-5.0096AP Graduate Degree Graduation Requirements
- C. Strategic Planning Committee
  - 1. Approve Revised Strategic Planning Committee Charter
- D. Board of Trustees
  - 1. Approve the November 18, 2020 Board of Trustees Meeting Minutes
  - 2. Approve the February 2, 2021 Board of Trustees Meeting Minutes

**As each of the consent agenda items comes before the Board with unanimous approval from the respective Committees, there is no need for a second. A vote was taken, and the motion passed unanimously.**

## IX. Committee Reports

### A. Finance and Facilities Committee

Chair Cliff Otto stated the committee reviewed the University's second quarter financial results, a review of contracts over \$200,000, a review of one contract over \$500,000, an update on the proposed P3 and related ITN, and ARC update, a report from University Advancement, and the University Foundation's first quarter financial review.

**The Committee recommends the Board approve the second amendment, a three-year subscription renewal, for Workday HCM and Financial in the amount of \$592,386.66 effective April 29, 2021 through April 30, 2024. A vote was taken, and the motion passed unanimously.**

### B. Audit & Compliance Committee

Committee Chair Bob Stork reported the committee heard an update on all audit and compliance activities, including the Performance Based Funding (PBF) data integrity audit, the data integrity certification, and the University Foundation financial audit for fiscal year ending June 30, 2020.

**The Committee recommends the Board approve the Performance-Based Funding Data Integrity Audit performed by University Audit for the period ending September 30, 2020. A vote was taken, and the motion passed unanimously.**

**The Committee recommends the Board approve the Data Integrity Certification for 2021 (as modified for audit results). A vote was taken, and the motion passed unanimously.**

C. Governance Committee

Committee Chair Mark Bostick stated the Governance Committee reviewed one regulation and three policy actions: the approval of the new Anti-Hazing regulation, the repeal of the Anti-Hazing policy, the revisions to the policy on the Creation and Development Process for Non-Academic Policies, and the revisions to the policy on graduation requirements for graduate students. The Committee also did the periodic review of the Bylaws, and no changes are being recommended at this time.

The Committee discussed the proposed revisions to the Board's Policy on the Annual Review of the President. **The Committee recommends the Board approve the revised Board of Trustees Policy on Annual Review of the President as presented in the materials with additional revisions as shown in the presentation slides to reflect that the comprehensive review will be conducted at the latter part of the President's 3<sup>rd</sup> year of employment and then normally occur at five-year intervals thereafter. A vote was taken, and the motion passed unanimously.**

Committee Chair Bostick reported Mrs. Kris Wharton presented various topics to consider for trustee training opportunities and information on possible presenters. In accordance with the Committee's instructions, President Avent made a recommendation to the Board that Carol Cartwright provide training on various topics at the retreat. The trustees voted that staff move forward to engage AGB Consultant Dr. Carol Cartwright to provide training on the topics at the Board retreat.

D. Strategic Planning Committee

Committee Chair Gary Wendt reported the Committee adopted a modified committee charter that clarifies the role of the committee and provides greater opportunities for forming subcommittees to research specific issues and present their findings to the Committee. The Committee also heard a comprehensive presentation on the Florida Industrial Phosphate Research Institute (FIPR Institute) by Provost Parker.

E. Academic & Student Affairs Committee

Committee Chair Earl Sasser stated the Committee heard Provost Parker's report which covered Performance Based Funding (PBF) metrics, the faculty hiring plan, a COVID-19 update on the challenges and how they were being addressed, an update on the SACSCOC reaffirmation process, and an update on admissions and recruiting strategies being used. Provost Parker proposed a Pilot Out-of-State Fee Waiver Program that would waive \$410 of the \$510 per credit hour out-of-state fee for new students.

**The Committee combined its prior two motions and recommends the Board approve the proposed Pilot Out-of-State Fee Waiver Program for academic years 21-22 and 22-23 and authorize an increase to the waiver authority by the amount necessary to effectuate the program. A vote was taken, and the motion passed unanimously.**

X. Board of Trustees Meeting Schedule

Chair Otto reviewed the updated Board of Trustees meeting schedule through May 2022.

**Trustee Earl Sasser made a motion to approve the Board of Trustees 2021-2022 meeting schedule as presented. Trustee Laine Powell seconded the motion; a vote was taken, and the motion passed unanimously.**

XI. Board of Governors Meeting Schedule

The next meeting of the Board of Governors is scheduled for March 23-24, 2021.

XII. Closing Remarks and Adjournment

Trustee Coddington asked about the status of the research park. Chair Otto replied currently there is a developer doing onsite studies regarding acquisition and development of the land, but no decision has been made to date.

With no further business to discuss, the meeting adjourned at 12:33 p.m.

**Florida Polytechnic University  
Board of Trustees  
May 3, 2021**

**Subject: 2021-22 University Capital Improvement Plan (CIP) and Fixed Capital Outlay Budget**

---

**Proposed Board Action**

Approve the University Capital Improvement Plan (CIP) for the 2022-2023 fiscal year.

The CIP includes two options, contingent upon PECO funding:

1. If no PECO funds are received, our request for PECO funds for FY 22-23 will be \$12.6 million.
2. If we receive full funding for the ARC, our next priority will be Academic Building 3, and the FY 22-23 request will include a request of \$12.7 million to begin Phase 1 of design and construction.

**Background Information**

The 2022-2023 CIP requires Board of Trustees approval, and submission to the Board of Governors by July 1, 2020. CIPs can be further amended and submitted to the Board of Governors on August 09, 2021. Board of Governors are scheduled to adopt the LBR September 1, 2021.

Sections 1001.74(12) and 1013.60 of the Florida Statutes require each university to submit a legislative budget request for Fixed Capital Outlay (FCO) in the form of a Capital Improvement Plan (CIP). The 2022-2023 CIP budget captures the funds committed to capital projects and proposed need for the future development. All capital improvements are defined in the Campus Master Plan and have been further reviewed by the Board of Governors. In accordance with the Campus Master Plan, the Applied Research Center is the priority, is justified by the Educational Plan Survey, and partially funded.

---

**Supporting Documentation:** CIP Options/PowerPoint Presentation

**Prepared by:** David Calhoun, Assistant Vice President of Facilities and Safety Services





State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Summary of Projects - Supplemental Funding

University: Florida Polytechnic University      Contact: Penelope Farley      863-874-8448      pfarley@floridapoly.edu  
(name)      (phone)      (email)

### SUPPLEMENTAL FUNDING OF PECO AND/OR CITF PROJECTS (ONLY)

Priority No.	Project Title	Projected Annual Funding					Academic or Other Programs to Benefit from Project	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF
		Year 1	Year 2	Year 3	Year 4	Year 5					
1	Academic Building 3	\$ 12,652,907	\$ 18,764,009	\$ 13,042,520			Academic Resea	58,000	92,800	\$ 44,459,436	\$479
2	Student Achievement Center				\$ 16,227,043	\$ 17,110,943	STEM	40,986	65,578	\$ 33,337,987	\$508
3	Housing 3			\$ 34,716,518			Aux Services/P3	96,000	134,400	\$ 34,716,518	\$258
4	Garage 1		\$ 10,461,300	\$ 638,500			Aux Services/P3	120,000	156,000	\$ 11,099,800	\$71
5	Garage 2			\$ 9,622,950	\$ 438,800		Aux Services/P3	115,000	149,500	\$ 10,061,750	\$67
6	Housing 4				\$ 34,716,518		Aux Services/P3	96,000	134,400	\$ 34,716,518	\$258
<b>Total:</b>		<b>\$ 12,652,907</b>	<b>\$ 29,225,309</b>	<b>\$ 58,020,488</b>	<b>\$ 51,382,361</b>	<b>\$ 17,110,943</b>					

State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Academic Building 3

Project Address: 4390 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

In just its 7th year of enrolling students Florida Polytechnic University has achieved national recognition as a public engineering school. Much of that recognition hinges on the University's ability to provide one of the best engineering educations in the country. Of more than 1,100 colleges and universities Florida Poly was ranked 14th for student outcomes. That means that our students get high-tech, high-wage jobs at a pace that exceeds the great majority of institutions in the country, including schools like Harvard, MIT and Georgia Tech. Our academic programs and teaching methods prepare students who are immediately beneficial to employers in high-tech firms throughout Florida and around the nation. Our ability to continue providing this level of education depends on having adequate and appropriate academic space. Florida Poly's projected student growth and the growth in program offerings demanded by industry has made it imperative that we obtain the requisite space.

Our industry partners are expecting to work with our faculty and students and will continue to expect that our students will only get better and continue to help them grow Florida's economy. Current partners and more to come, along with our faculty and students must have sufficient academic space and access to technology that high-tech industries demand of their partners.

Our students will continue working side-by-side with industry experts and university faculty as they seek to answer some of the pressing problems of society. Industries have made it clear that one of their biggest concerns with talent is that students graduate and are not prepared for the complexity of real-world problems, are not prepared to work as a part of a team and have little experience working with the latest technologies. They know that interns and graduates of Florida Poly are among the best that they can get.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	44,459,436
Basis / source of valuation:		Cost of Construction
1st Year escrow deposit:	\$	444,594
Escrow funding source:		Operating maintenance funds
Comments:		

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Research Lab	25,000	1.6	40,000	429	17,160,000		
Office	20,000	1.6	32,000	336	10,748,160		
Campus Support Services	13,000	1.6	20,800	307	6,383,520		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
<b>Total:</b>	58,000		92,800		34,291,680		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF <b>BEFORE</b>	NASF <b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	-		-		-	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>	58,000		92,800		34,291,680		







State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Residence Hall 3

Project Address: 4536 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

Dr. Ray Gasser, University of Idaho, reported in his 2008 study that "Researchers consistently have found that living on campus, and more specifically living in residence halls, positively impacts students in a variety of ways including higher GPAs, higher retention rates, and higher matriculation rates." Of the more than 3,000 applicants for the 500 slots in the 2014-15 inaugural class, approximately 66% of them preferred to live on campus. Enrollment is expected to grow in the 2021-2022 academic year to over 1399 students making the current, 219 beds in Housing 1 and 529 beds in Housing 2, numbers on campus woefully inadequate to meet demand. The inability to provide more housing will negatively impact retention rates at the university. Florida Polytechnic plans to build a third residence hall that has 350 beds and planned spaces for learning and living. This will directly support the university's mission to graduate students in sufficient numbers who are needed in high-tech industries in Florida. Those industries need well-educated students if they are to grow and provide well-paying jobs, thereby having a positive impact on the state's economic status. In addition, higher education rates at the Florida Polytechnic University will provide more students to work with high-tech companies to solve problems important to Florida's future.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	<u>34,716,518</u>
Basis / source of valuation:	<u>Cost of Construction</u>	
1st Year escrow deposit:	\$	<u>347,165</u>
Escrow funding source:	<u>Auxiliary/P3</u>	
Comments:	<div style="border: 1px solid black; height: 40px;"></div>	

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Other	90,000	<u>1.4</u>	126,000	<u>225</u>	28,350,000		
Study	6,000	<u>1.4</u>	8,400	<u>225</u>	1,890,000		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
<b>Total:</b>	<b>96,000</b>		<b>134,400</b>		<b>30,240,000</b>		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF	NASF
						<b>BEFORE</b>	<b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Total New Const. and/or Remodel / Renovation:</b>	<b>96,000</b>		<b>134,400</b>		<b>30,240,000</b>		



State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Parking Structure 1

Project Address: 4320 Polytechnic Circle, Lakeland FL 33805-38531

### PROJECT NARRATIVE

The Florida Polytechnic University, while within the City of Lakeland, is a remote campus and will require spaces for approximately 2,400 vehicles within the ten-year planning period. The need for a parking garage structure is paramount to preserving land for future development on the campus. Approximately 1,200 parking spaces would be provided as surface parking spaces, and the need for the additional 1,200 spaces would be met by the project in two phases of 600 each, with shared ramps. The program requires the university to investigate adjacent alternate use spaces in order to maximize infrastructure investment. To support the development of the university transportation alternates have been studied. The need for parking structures is documented in a study prepared for the university by Tim Haas Associates, and will be included in the Master Plan Update.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value: \$ 11,099,800

Basis / source of valuation: Cost of Construction

1st Year escrow deposit: \$ 110,998

Escrow funding source: Auxiliary Services or P3

Comments:

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Other	120,000	1.3	156,000	60	9,360,000		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
Total:	120,000		156,000		9,360,000		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF <b>BEFORE</b>	NASF <b>AFTER</b>
						-	-
						-	-
						-	-
						-	-
						-	-
						-	-
						-	-
						-	-
						-	-
Total:	-		-		-	-	-
Total New Const. and/or Remodel / Renovation:	120,000		156,000		9,360,000		



State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Parking Structure 2

Project Address: 4320 Polytechnic Circle, Lakeland FL 33805-38531

### PROJECT NARRATIVE

The Florida Polytechnic University, while within the City of Lakeland, is a remote campus and will require spaces for approximately 2,400 vehicles within the ten-year planning period. The need for a parking garage structure is paramount to preserving land for future development on the campus. Approximately 1,200 parking spaces would be provided as surface parking spaces, and the need for the additional 1,200 spaces would be met by the project in two phases of 600 each, with shared ramps. The program requires the university to investigate adjacent alternate use spaces in order to maximize infrastructure investment. To support the development of the university transportation alternates have been studied. The need for parking structures is documented in a study prepared for the university by Tim Haas Associates, and will be included in the Master Plan Update.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value: \$ 10,061,750

Basis / source of valuation: Cost of Construction

1st Year escrow deposit: \$ 100,618

Escrow funding source: Auxiliary Services/P3

Comments:

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Other	115,000	1.3	149,500	60	8,970,000		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
Total:	115,000		149,500		8,970,000		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF	NASF
						<b>BEFORE</b>	<b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
Total:	-		-		-	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>							
	115,000		149,500		8,970,000		

**PROJECT COMPONENT COSTS & PROJECTIONS**

	Costs		Projected Costs					Total
	Funded to Date		Year 1	Year 2	Year 3	Year 4	Year 5	
<b>Basic Construction Costs</b>								
Building Cost (from above)					8,970,000			8,970,000
Environmental Impacts/Mitigation								
Site Preparation					24,000			24,000
Landscape / Irrigation					11,000			11,000
Plaza / Walks					20,000			20,000
Roadway Improvements					10,000			10,000
Parking : _____ spaces								
Telecommunication					8,000			8,000
Electrical Service					40,000			40,000
Water Distribution					5,000			5,000
Sanitary Sewer System								
Chilled Water System								
Storm Water System					65,000			65,000
Energy Efficient Equipment								
<b>Subtotal: Basic Const. Costs</b>					<b>9,153,000</b>			<b>9,153,000</b>
<b>Other Project Costs</b>								
Land / existing facility acquisition								
Professional Fees					410,000			410,000
Fire Marshall Fees					2,900			2,900
Inspection Services					33,400			33,400
Insurance Consultant					9,000			9,000
Surveys & Tests					10,000			10,000
Permit / Impact / Environmental Fees					4,650			4,650
Artwork								
Moveable Furnishings & Equipment						80,000		80,000
Project Contingency						358,800		358,800
<b>Subtotal: Other Project Costs</b>					<b>469,950</b>	<b>438,800</b>		<b>908,750</b>
<b>Total Project Cost:</b>					<b>9,622,950</b>			<b>10,061,750</b>

**PROJECT FUNDING**

Source *	Funding to Date		Total Project Cost (from above)	Remaining Funding Need
	Fiscal Year	Amount		
		-		
		-		
		-		
		-		
		-		
		-		
<b>Total:</b>		<b>-</b>	<b>10,061,750</b>	<b>10,061,750</b>

\* List any prior PECO funding. Also, for non-PECO funding sources (i.e. donations, auxiliary, C&G, etc), list each source and the entire anticipated (\$) amount. See Instructions for further detail.

State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Residence Hall 4

Project Address: 4516 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

Dr. Ray Gasser, University of Idaho, reported in his 2008 study that "Researchers consistently have found that living on campus, and more specifically living in residence halls, positively impacts students in a variety of ways including higher GPAs, higher retention rates, and higher matriculation rates." Of the more than 3,000 applicants for the 500 slots in the 2014-15 inaugural class, approximately 66% of them preferred to live on campus. Enrollment is expected to grow in the 2021-2022 academic year to over 1399 students making the current, 219 beds in Housing 1 and 529 beds in Housing 2, numbers on campus woefully inadequate to meet demand. The inability to provide more housing will negatively impact retention rates at the university. Florida Polytechnic plans to build a third residence hall that has 350 beds and planned spaces for learning and living. This will directly support the university's mission to graduate students in sufficient numbers who are needed in high-tech industries in Florida. Those industries need well-educated students if they are to grow and provide well-paying jobs, thereby having a positive impact on the state's economic status. In addition, higher education rates at the Florida Polytechnic University will provide more students to work with high-tech companies to solve problems important to Florida's future.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	<u>34,716,518</u>
Basis / source of valuation:	<u>Cost of Construction</u>	
1st Year escrow deposit:	\$	<u>347,165</u>
Escrow funding source:	<u>Student Services - Housing</u>	
Comments:	<div style="border: 1px solid black; height: 30px;"></div>	

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost
<b>NEW CONSTRUCTION</b>					
Other	90,000	<u>1.4</u>	126,000	<u>225</u>	28,350,000
Study	6,000	<u>1.4</u>	8,400	<u>225</u>	1,890,000
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
<b>Total:</b>	<b>96,000</b>		<b>134,400</b>		<b>30,240,000</b>

\* Apply Unit Cost to total GSF based on Space Type

### REMODELING / RENOVATION

	Remodeling Projects <b>Only</b>	
	NASF BEFORE	NASF AFTER
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
<b>Total:</b>	<b>-</b>	<b>-</b>
<b>Total New Const. and/or Remodel / Renovation:</b>	<b>96,000</b>	<b>134,400</b>







State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Summary of Projects - Supplemental Funding

University: Florida Polytechnic University      Contact: Penelope Farley      863-874-8448      pfarley@floridapoly.edu  
(name)      (phone)      (email)

### SUPPLEMENTAL FUNDING OF PECO AND/OR CITF PROJECTS (ONLY)

Priority No.	Project Title	Projected Annual Funding				
		Year 1	Year 2	Year 3	Year 4	Year 5
2	Academic Building 3	\$ 12,652,907	\$ 18,764,009	\$ 13,042,520		
3	Student Achievement Center				\$ 16,227,043	\$ 17,110,943
4	Housing 3			\$ 34,716,518		
5	Garage 1	\$ 10,461,300	\$ 638,500			
6	Garage 2		\$ 9,622,950	\$ 438,800		
7	Housing 4				\$ 34,716,518	
Total: \$		- \$ 23,114,207	\$ 63,741,977	\$ 64,424,881	\$ 17,110,943	

Academic or Other Programs to Benefit from Project	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF
Academic Resea	58,000	92,800	\$ 44,459,436	\$479
STEM	40,986	65,578	\$ 33,337,987	\$508
Student Services	96,000	134,400	\$ 34,716,518	\$258
Aux Services	120,000	156,000	\$ 11,099,800	\$71
Aux Services	115,000	149,500	\$ 10,061,750	\$67
Student Services	96,000	134,400	\$ 34,716,518	\$258



**PROJECT COMPONENT COSTS & PROJECTIONS**

	Costs		Projected Costs					Total
	Funded to Date		Year 1	Year 2	Year 3	Year 4	Year 5	
<b>Basic Construction Costs</b>								
Building Cost (from above)	25,960,000		8,862,370					34,822,370
Add'l/Extra. Const. Costs (Shop)	1,855,000							1,855,000
Add'l Schedule Delays			1,200,000					1,200,000
Environmental Impacts/Mitigation								
Site Preparation	50,000							50,000
Landscape / Irrigation			25,000					25,000
Plaza / Walks			75,000					75,000
Roadway Improvements								
Parking : _____ spaces			1,000,000					1,000,000
Telecommunication	120,000							120,000
Electrical Service	175,000							175,000
Water Distribution	120,000							120,000
Sanitary Sewer System	125,000							125,000
Chilled Water System	175,000							175,000
Storm Water System	150,000							150,000
Energy Efficient Equipment								
<b>Subtotal: Basic Const. Costs</b>	<b>28,730,000</b>		<b>11,162,370</b>					<b>39,892,370</b>
<b>Other Project Costs</b>								
Land / existing facility acquisition								
Professional Fees	2,949,795							2,949,795
Fire Marshall Fees	29,850							29,850
Inspection Services	65,000	133,150						198,150
Insurance Consultant	23,200							23,200
Surveys & Tests	50,000							50,000
Permit / Impact / Environmental Fees	8,700							8,700
Artwork	29,000							29,000
Moveable Furnishings & Equipment		5,000,000						5,000,000
Project Contingency	387,605	482,395						870,000
<b>Subtotal: Other Project Costs</b>	<b>3,543,150</b>	<b>5,615,545</b>						<b>9,158,695</b>
<b>Total Project Cost:</b>	<b>32,273,150</b>	<b>16,777,915</b>						<b>49,051,065</b>

**PROJECT FUNDING**

Funding to Date				Total Project Cost (from above)	Remaining Funding Need
Source *	Fiscal Year	Amount			
PECO/CRYFWD	2016/17	10,000,000			
PECO	2017/18	2,000,000			
CRYFWD	2018/19	17,873,150			
CRYFWD	2018/19	2,400,000			
CRYFWD	2019/20	4,135,417			
	<b>Total:</b>	<b>36,408,567</b>		<b>49,051,065</b>	<b>12,642,498</b>

\* List any prior PECO funding. Also, for non-PECO funding sources (i.e. donations, auxiliary, C&G, etc), list each source and the entire anticipated (\$) amount. See Instructions for further detail.

State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Academic Building 3

Project Address: 4390 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

In just its 7th year of enrolling students Florida Polytechnic University has achieved national recognition as a public engineering school. Much of that recognition hinges on the University's ability to provide one of the best engineering educations in the country. Of more than 1,100 colleges and universities Florida Poly was ranked 14th for student outcomes. That means that our students get high-tech, high-wage jobs at a pace that exceeds the great majority of institutions in the country, including schools like Harvard, MIT and Georgia Tech. Our academic programs and teaching methods prepare students who are immediately beneficial to employers in high-tech firms throughout Florida and around the nation. Our ability to continue providing this level of education depends on having adequate and appropriate academic space. Florida Poly's projected student growth and the growth in program offerings demanded by industry has made it imperative that we obtain the requisite space.

Our industry partners are expecting to work with our faculty and students and will continue to expect that our students will only get better and continue to help them grow Florida's economy. Current partners and more to come, along with our faculty and students must have sufficient academic space and access to technology that high-tech industries demand of their partners.

Our students will continue working side-by-side with industry experts and university faculty as they seek to answer some of the pressing problems of society. Industries have made it clear that one of their biggest concerns with talent is that students graduate and are not prepared for the complexity of real-world problems, are not prepared to work as a part of a team and have little experience working with the latest technologies. They know that interns and graduates of Florida Poly are among the best that they can get.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	44,459,436
Basis / source of valuation:		Cost of Construction
1st Year escrow deposit:	\$	444,594
Escrow funding source:		Operating maintenance funds
Comments:		

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Research Lab	25,000	1.6	40,000	429	17,160,000		
Office	20,000	1.6	32,000	336	10,748,160		
Campus Support Services	13,000	1.6	20,800	307	6,383,520		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
<b>Total:</b>	<b>58,000</b>		<b>92,800</b>		<b>34,291,680</b>		
* Apply Unit Cost to total GSF based on Space Type							
						<b>Remodeling Projects <u>Only</u></b>	
						<b>NASF</b>	<b>NASF</b>
						<b>BEFORE</b>	<b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Total New Const. and/or Remodel / Renovation:</b>							
	58,000		92,800		34,291,680		



State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Student Achievement Center

Project Address: 4500 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

The Student Achievement Center will house an honors college, industry job center, international liaison office, a faculty and industry mentorship program and the tutoring programs. Additionally, this facility will house programs that provide support for the psychological and social well-being of students, many of whom will be away from home the first time. This facility will serve as the key component in an essential series of initiatives to ensure that students succeed in their studies at the University. Studies have shown that higher levels of support, both academic and personal, dramatically increase the retention and graduation rates of students in STEM fields. Every student will have 24/7 access to programs developed to increase their chances of graduating with a degree. The need for higher retention rates that lead to a greater number of STEM graduates was highlighted in three critical reports. The Florida Chamber of Commerce identified "Six Pillars" that are essential to a robust economy in the state, with talent being one of them. The report states that "Florida faces an emerging talent gap --- a crisis in human capital that represents a vast and unmet need for a highly skilled and educated workforce". The Florida Chamber Foundation authored "Cornerstone" and "Cornerstone Revisited" which also highlight the need for additional STEM talent. Without this Student Achievement Center, the intended impact of Florida Polytechnic will not be what is needed and expected.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	33,337,987	
Basis / source of valuation:	Cost of Construction		
1st Year escrow deposit:	\$	333,380	
Escrow funding source:	Operating maintenance funds		
Comments:			

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost
<b>NEW CONSTRUCTION</b>					
Other	2,500	1.6	4,000	323.99	1,295,960
Office	5,000	1.6	8,000	356.18	2,849,440
Audio/Exhib.	32,000	1.6	51,200	395.34	20,241,408
Study	1,200	1.6	1,920	349.32	670,694
Campus Support Services	286	1.6	458	323.99	148,258
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
<b>Total:</b>	40,986		65,578		25,205,760

\* Apply Unit Cost to total GSF based on Space Type

### REMODELING / RENOVATION

	Remodeling Projects <b>Only</b>	
	NASF BEFORE	NASF AFTER
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
<b>Total:</b>	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>	40,986	65,578
	25,205,760	



State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Residence Hall 3

Project Address: 4536 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

Dr. Ray Gasser, University of Idaho, reported in his 2008 study that "Researchers consistently have found that living on campus, and more specifically living in residence halls, positively impacts students in a variety of ways including higher GPAs, higher retention rates, and higher matriculation rates." Of the more than 3,000 applicants for the 500 slots in the 2014-15 inaugural class, approximately 66% of them preferred to live on campus. Enrollment is expected to grow in the 2021-2022 academic year to over 1399 students making the current, 219 beds in Housing 1 and 529 beds in Housing 2, numbers on campus woefully inadequate to meet demand. The inability to provide more housing will negatively impact retention rates at the university. Florida Polytechnic plans to build a third residence hall that has 350 beds and planned spaces for learning and living. This will directly support the university's mission to graduate students in sufficient numbers who are needed in high-tech industries in Florida. Those industries need well-educated students if they are to grow and provide well-paying jobs, thereby having a positive impact on the state's economic status. In addition, higher education rates at the Florida Polytechnic University will provide more students to work with high-tech companies to solve problems important to Florida's future.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	<u>34,716,518</u>
Basis / source of valuation:	<u>Cost of Construction</u>	
1st Year escrow deposit:	\$	<u>347,165</u>
Escrow funding source:	<u>Auxiliary/P3</u>	
Comments:	<div style="border: 1px solid black; height: 40px;"></div>	

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Other	90,000	<u>1.4</u>	126,000	<u>225</u>	28,350,000		
Study	6,000	<u>1.4</u>	8,400	<u>225</u>	1,890,000		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
<b>Total:</b>	96,000		134,400		30,240,000		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF <b>BEFORE</b>	NASF <b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	-		-		-	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>	96,000		134,400		30,240,000		



State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Parking Structure 1

Project Address: 4320 Polytechnic Circle, Lakeland FL 33805-38531

### PROJECT NARRATIVE

The Florida Polytechnic University, while within the City of Lakeland, is a remote campus and will require spaces for approximately 2,400 vehicles within the ten-year planning period. The need for a parking garage structure is paramount to preserving land for future development on the campus. Approximately 1,200 parking spaces would be provided as surface parking spaces, and the need for the additional 1,200 spaces would be met by the project in two phases of 600 each, with shared ramps. The program requires the university to investigate adjacent alternate use spaces in order to maximize infrastructure investment. To support the development of the university transportation alternates have been studied. The need for parking structures is documented in a study prepared for the university by Tim Haas Associates, and will be included in the Master Plan Update.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value: \$ 11,099,800

Basis / source of valuation: Cost of Construction

1st Year escrow deposit: \$ 110,998

Escrow funding source: Auxiliary Services or P3

Comments:

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost		
<b>NEW CONSTRUCTION</b>							
Other	120,000	1.3	156,000	60	9,360,000		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
	-		-		-		
<b>Total:</b>	120,000		156,000		9,360,000		
	* Apply Unit Cost to total GSF based on Space Type						
<b>REMODELING / RENOVATION</b>						<b>Remodeling Projects <u>Only</u></b>	
						NASF <b>BEFORE</b>	NASF <b>AFTER</b>
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	-		-		-	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>	120,000		156,000		9,360,000		





**PROJECT COMPONENT COSTS & PROJECTIONS**

	Costs		Projected Costs					Total
	Funded to Date		Year 1	Year 2	Year 3	Year 4	Year 5	
<b>Basic Construction Costs</b>								
Building Cost (from above)					8,970,000			8,970,000
Environmental Impacts/Mitigation								
Site Preparation					24,000			24,000
Landscape / Irrigation					11,000			11,000
Plaza / Walks					20,000			20,000
Roadway Improvements					10,000			10,000
Parking : _____ spaces								
Telecommunication					8,000			8,000
Electrical Service					40,000			40,000
Water Distribution					5,000			5,000
Sanitary Sewer System								
Chilled Water System								
Storm Water System					65,000			65,000
Energy Efficient Equipment								
<b>Subtotal: Basic Const. Costs</b>					<b>9,153,000</b>			<b>9,153,000</b>
<b>Other Project Costs</b>								
Land / existing facility acquisition								
Professional Fees					410,000			410,000
Fire Marshall Fees					2,900			2,900
Inspection Services					33,400			33,400
Insurance Consultant					9,000			9,000
Surveys & Tests					10,000			10,000
Permit / Impact / Environmental Fees					4,650			4,650
Artwork								
Moveable Furnishings & Equipment						80,000		80,000
Project Contingency						358,800		358,800
<b>Subtotal: Other Project Costs</b>					<b>469,950</b>	<b>438,800</b>		<b>908,750</b>
<b>Total Project Cost:</b>					<b>9,622,950</b>			<b>10,061,750</b>

**PROJECT FUNDING**

Source *	Funding to Date		Total Project Cost (from above)	Remaining Funding Need
	Fiscal Year	Amount		
		-		
		-		
		-		
		-		
		-		
		-		
<b>Total:</b>		<b>-</b>	<b>10,061,750</b>	<b>10,061,750</b>

\* List any prior PECO funding. Also, for non-PECO funding sources (i.e. donations, auxiliary, C&G, etc), list each source and the entire anticipated (\$) amount. See Instructions for further detail.

State University System  
5-Year Capital Improvement Plan (CIP)  
FY 2022-23 through 2026-27

## Project Detail

University: Florida Polytechnic University Project Title: Residence Hall 4

Project Address: 4516 Polytechnic Circle, Lakeland FL 33805-8531

### PROJECT NARRATIVE

Dr. Ray Gasser, University of Idaho, reported in his 2008 study that "Researchers consistently have found that living on campus, and more specifically living in residence halls, positively impacts students in a variety of ways including higher GPAs, higher retention rates, and higher matriculation rates." Of the more than 3,000 applicants for the 500 slots in the 2014-15 inaugural class, approximately 66% of them preferred to live on campus. Enrollment is expected to grow in the 2021-2022 academic year to over 1399 students making the current, 219 beds in Housing 1 and 529 beds in Housing 2, numbers on campus woefully inadequate to meet demand. The inability to provide more housing will negatively impact retention rates at the university. Florida Polytechnic plans to build a third residence hall that has 350 beds and planned spaces for learning and living. This will directly support the university's mission to graduate students in sufficient numbers who are needed in high-tech industries in Florida. Those industries need well-educated students if they are to grow and provide well-paying jobs, thereby having a positive impact on the state's economic status. In addition, higher education rates at the Florida Polytechnic University will provide more students to work with high-tech companies to solve problems important to Florida's future.

### 1% RESERVE ESCROW [ per F.S. 1001.706 (12) c. ] This pertains to PECO projects only, not CITF

Building / project value:	\$	34,716,518	
Basis / source of valuation:		Cost of Construction	
1st Year escrow deposit:	\$	347,165	
Escrow funding source:		Student Services - Housing	
Comments:			

### BUILDING SPACE DESCRIPTION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost
<b>NEW CONSTRUCTION</b>					
Other	90,000	1.4	126,000	225	28,350,000
Study	6,000	1.4	8,400	225	1,890,000
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
<b>Total:</b>	96,000		134,400		30,240,000

\* Apply Unit Cost to total GSF based on Space Type

### REMODELING / RENOVATION

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost	Remodeling Projects <b>Only</b>	
						NASF BEFORE	NASF AFTER
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
<b>Total:</b>	-		-		-	-	-
<b>Total New Const. and/or Remodel / Renovation:</b>	96,000		134,400		30,240,000		



**Florida Polytechnic University  
Board of Trustees  
May 3, 2021**

**Subject: 2021-22 University Operating Budget**

---

**Proposed Board of Trustees Action**

Approve the University Operating Budget for the 2021-2022 fiscal year.

**Background Information**

The Board of Governors requires that the University's operating budget be approved by the Board of Trustees and provided to the Board of Governors who will be reviewing and approving each budget during its September 2021 Board meeting. The President and the University Controller in accordance with their fiduciary responsibility to the University are certifying that the budget is true and materially accurate. The President must further certify that the budget has been reviewed and approved by the Board of Trustees at its meeting held on May 3, 2021, and that funds will only be expended in accordance with the approved budget as well as all applicable statutes, Board of Governors regulations, and University regulations.

---

**Supporting Documentation:** FY 21-22 Operating Budget Summary

**Prepared by:** Penelope Farley, Assistant Vice President and University Controller

**Operating Budget ALL SOURCES and FY 21-22 Budget Request**

COST CENTER HIERARCHY		1 Adjusted Operating	FY 21-22 OPERATING BUDGET REQUEST									
CODE	COST CENTER HIERARCHY	Total Operating Budget	Salary & Benefit	OPS	EXPENSE	Total Operating Budget	Non-recurring Projects	Prof Development	Contingency	ARC	Contingnt ARC	GRAND-TOTAL
<b>BOARD OF TRUSTEE</b>												
1001	BOARD OF TRUSTEES	29,876	78,215	0	70,570	148,785	0	1,000				149,785
	<b>TOTAL OF BOARD OF TRUSTEES</b>	<b>29,876</b>	<b>78,215</b>	<b>0</b>	<b>70,570</b>	<b>148,785</b>	<b>0</b>	<b>1,000</b>	<b>0</b>			<b>149,785</b>
<b>THE OFFICE OF THE PRESIDENT</b>												
1002	Office of the President	927,826	638,684	0	11,238	649,922	66,075	4,426				720,423
1096	International Relations	101,772	81,772	0	800	82,572	12,000	1,000				95,572
1097	President's Discretionary	207,242	0		575,000	575,000	0	0				575,000
1086	Audit & Compliance	173,405	168,255	0	5,523	173,778	0	0				173,778
1085	Title IX	149,423	113,030	0	8,749	121,779	1,200	1,000				123,979
1035	University Relations	1,652,089	782,959	0	87,389	870,348	615,400	7,000				1,492,748
1037	Government Affairs	189,101	133,700	0	15,073	148,773		1,000				149,773
NEW	Strategic Investment (non-recurring)				4,500,000	4,500,000						4,500,000
NEW	Division of Equity & Inclusion		135,000	0	1,198	136,198	36,500	1,000				173,698
	<b>TOTAL OFFICE OF THE PRESIDENT</b>	<b>3,400,858</b>	<b>2,053,400</b>	<b>0</b>	<b>5,204,970</b>	<b>7,258,370</b>	<b>731,175</b>	<b>15,426</b>	<b>0</b>			<b>8,004,971</b>
<b>ACADEMIC AFFAIRS DIVISION</b>												
<b>OFFICE OF THE EXEC. VICE PRESIDENT &amp; PROVOST</b>												
1003	Office of the Provost Academic Affairs	2,505,509	751,656	1,101,406	378,612	2,231,674	838,477	5,000				3,075,151
1008	Graduate Programs	1,067,950	0	411,150	640,705	1,051,855	0					1,051,855
2000	Faculty Recruitment	2,747,342	3,441,438	0	0	3,441,438	0					3,441,438
1011	Registrar	602,181	476,407	75,276	46,088	597,771	0	6,000				603,771
1004	College of Engineering	3,141,764	2,791,132	67,724	74,315	2,933,171	0					2,933,171
1005	College of Innovation & Technology	2,904,177	2,579,096	47,645	70,316	2,697,057	0					2,697,057
1006	General Education	2,321,477	1,884,353	97,878	60,712	2,042,943	0					2,042,943
	<b>Sub-Total The Office of the Exec. Vice President &amp;</b>	<b>15,290,400</b>	<b>11,924,082</b>	<b>1,801,079</b>	<b>1,270,748</b>	<b>14,995,909</b>	<b>838,477</b>	<b>11,000</b>	<b>0</b>			<b>15,845,386</b>
<b>ACADEMIC SERVICES - VICE PROVOST</b>												
1009	Assessment & Instruction	830,763	687,832	32,000	24,710	744,542	112,438	6,500				863,480
1021	Entrepreneurship	107,994	86,694	0	2,698	89,392	5,000	1,000				95,392
1050	Ombudsman	4,752	0	3,240	250	3,490	0	1,000				4,490
	<b>Sub-Total Academic Affairs</b>	<b>943,509</b>	<b>774,526</b>	<b>35,240</b>	<b>27,658</b>	<b>837,424</b>	<b>117,438</b>	<b>8,500</b>	<b>0</b>			<b>963,362</b>
<b>ACADEMIC SERVICES - VICE PROVOST</b>												
1012	Academic Support Services	742,449	558,273	50,000	1,500	609,773	41,036	6,000				656,809
1089	Library	312,302	78,215	0	47,299	125,514	284,701	1,000				411,215
1090	Disabilities	92,516	65,847	0	0	65,847	59,834	1,000				126,681
1091	Career	91,265	139,096	0	198	139,294	8,000	1,000				148,294
1017	International Students	88,694		36,180	0	36,180	43,500	3,000				82,680
1018	Student Development	456,970	287,535	30,000	2,796	320,331	72,697	3,000				396,028
	<b>Sub-Total Academic Services</b>	<b>1,784,195</b>	<b>1,128,966</b>	<b>116,180</b>	<b>51,793</b>	<b>1,296,939</b>	<b>509,768</b>	<b>15,000</b>	<b>0</b>			<b>1,821,707</b>
<b>ENROLLMENT &amp; STUDENT DEVELOPMENT</b>												
1015	Admissions	2,360,885	1,004,013	160,080	73,219	1,237,312	1,227,102	12,000				2,476,414
1016	Financial Aid	486,457	326,963	10,400	2,994	340,357	132,900	12,000				485,257

**Operating Budget ALL SOURCES and FY 21-22 Budget Request**

COST CENTER HIERARCHY		1 Adjusted Operating	FY 21-22 OPERATING BUDGET REQUEST									
CODE	COST CENTER HIERARCHY	Total Operating Budget	Salary & Benefit	OPS	EXPENSE	Total Operating Budget	Non-recurring Projects	Prof Development	Contingency	ARC	Contingnt ARC	GRAND-TOTAL
	<b>Sub-Total of Enrollment &amp; Student Development</b>	<b>2,847,342</b>	<b>1,330,976</b>	<b>170,480</b>	<b>76,213</b>	<b>1,577,669</b>	<b>1,360,002</b>	<b>24,000</b>	<b>0</b>			2,961,671
<b>RESEARCH</b>												
1022	Grants & Contracts	212,419	182,875	0	14,298	197,173	13,500	2,000				212,673
1049	Health Informatics	287,697	200,349	110,969		311,318						311,318
1061	Research Program	-				0						0
1084	Applied Economic Analysis (FPLI)	75,000	31,555	43,445		75,000						75,000
	<b>Sub-Total Research</b>	<b>575,116</b>	<b>414,779</b>	<b>154,414</b>	<b>14,298</b>	<b>583,491</b>	<b>13,500</b>	<b>2,000</b>	<b>0</b>			598,991
<b>TOTAL DIVISION OF ACADEMIC AFFAIRS</b>		<b>21,440,562</b>	<b>15,573,329</b>	<b>2,277,393</b>	<b>1,440,710</b>	<b>19,291,432</b>	<b>2,839,185</b>	<b>60,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,191,117</b>
<b>ADVANCEMENT DIVISION</b>												
1034	Advancement	1,232,146	1,035,815	0	48,605	1,084,420	78,500	11,000				1,173,920
	<b>TOTAL ADVANCEMENT DIVISION</b>	<b>1,232,146</b>	<b>1,035,815</b>	<b>0</b>	<b>48,605</b>	<b>1,084,420</b>	<b>78,500</b>	<b>11,000</b>	<b>0</b>			1,173,920
<b>FINANCE &amp; ADMINISTRATION</b>												
1019	Environmental Health & Safety	178,249	119,080	0	42,550	161,630	0	2,000		8,250	8,250	180,130
1024	Facilities & Safety Services	2,852,867	796,818	0	2,021,765	2,818,583	239,093	6,000	10,000	221,343	248,618	3,543,637
1026	Public Safety & Police	1,023,273	955,899	42,340	102,129	1,100,368						1,100,368
1027	Special Projects / ERP	1,097,001	260,199	0	219,918	480,117						480,117
1028	Procurement	354,751	386,904		18,928	405,832		3,000				408,832
1032	Human Resources	756,670	671,526	2,600	35,171	709,297	24,850	19,000	2,000			755,147
1057	Central Administration	1,424	0	0	0	0						0
1058	Office of the CFO	346,175	346,488	0	6,996	353,484		1,000	10,000			364,484
1059	Risk Management	207,000	0	0	245,335	245,335						245,335
NEW	Central Services		33,000	5,000	54,497	92,497						92,497
	<b>Sub-total Finance &amp; Administration</b>	<b>6,817,410</b>	<b>3,569,914</b>	<b>49,940</b>	<b>2,747,289</b>	<b>6,367,143</b>	<b>263,943</b>	<b>31,000</b>	<b>22,000</b>	<b>229,593</b>	<b>256,868</b>	<b>7,170,547</b>
<b>Finance &amp; Accounting</b>												
1029	University Bursar Office	259,576	183,076	0	78,215	261,291		3,000				264,291
1030	Budget	248,575	248,075	0	2,496	250,571	13,840	2,000				266,411
1031	Finance & Accounting	911,546	856,820	0	59,190	916,010		8,000	4,325			928,335
	<b>Sub-Total Finance &amp; Accounting</b>	<b>1,419,697</b>	<b>1,287,971</b>	<b>0</b>	<b>139,901</b>	<b>1,427,872</b>	<b>13,840</b>	<b>13,000</b>	<b>4,325</b>			1,459,037
<b>TECHNOLOGY SERVICES</b>												
1041	Technology Services	701,742	2,100,844	57,600	129,368	2,287,812	1,220,250	22,000				3,530,062
	<b>Technology Services</b>	<b>3,555,247</b>	<b>2,100,844</b>	<b>57,600</b>	<b>129,368</b>	<b>2,287,812</b>	<b>1,220,250</b>	<b>22,000</b>	<b>0</b>			3,530,062
<b>TOTAL FINANCE &amp; ADMINISTRATION DIVISION</b>		<b>11,792,354</b>	<b>6,958,729</b>	<b>107,540</b>	<b>3,016,558</b>	<b>10,082,827</b>	<b>1,498,033</b>	<b>66,000</b>	<b>26,325</b>	<b>229,593</b>	<b>256,868</b>	<b>12,159,646</b>
<b>GENERAL COUNSEL DIVISION</b>												
1033	General Counsel	785,407	635,439	0	63,730	699,169	0	4,000	100,000			803,169
	<b>TOTAL GENERAL COUNSEL DIVISION</b>	<b>785,407</b>	<b>635,439</b>	<b>0</b>	<b>63,730</b>	<b>699,169</b>	<b>0</b>	<b>4,000</b>	<b>100,000</b>			803,169
<b>TOTAL E&amp;G</b>		<b>38,681,203</b>	<b>26,334,927</b>	<b>2,384,933</b>	<b>9,845,143</b>	<b>38,565,003</b>	<b>5,146,893</b>	<b>157,926</b>	<b>126,325</b>	<b>229,593</b>	<b>256,868</b>	<b>44,482,608</b>

**Operating Budget ALL SOURCES and FY 21-22 Budget Request**

COST CENTER HIERARCHY		1 Adjusted Operating	FY 21-22 OPERATING BUDGET REQUEST									
CODE	COST CENTER HIERARCHY	Total Operating Budget	Salary & Benefit	OPS	EXPENSE	Total Operating Budget	Non-recurring Projects	Prof Development	Contingency	ARC	Contingnt ARC	GRAND-TOTAL
1020	FIPR	3,018,832	844,029	59,369	1,012,300	1,915,698						
	<b>STUDENT FEES</b>											
	Total Student Fees	1,072,649	208,115	162,204	844,910	1,215,229	434,335	1,500	435,835			
	<b>AUXILIARIES</b>											
	TOTAL AUXILIARIES	4,569,060	902,832	68,787	3,806,930	4,778,549	0					
	<b>OTHER UNRESTRICTED FUNDS (106)</b>	250,000			250,000	250,000						
	<b>CONTRACTS &amp; GRANTS (201, 203 &amp; 204)</b>	700,000			2,779,956	2,779,956						
	<b>FINANCIAL AID (202)</b>	10,000,000			11,000,000	11,000,000						
	<b>PECO/Capital Budget</b>					TBD						
	<b>TOTAL BUDGTD EXPENSE ALL SOURCES</b>											
	Education & General (E&G)	38,681,203	26,334,927	2,384,933	9,845,143	38,565,003	5,146,893	157,926	126,325	229,593	256,868	44,482,608
1020	FIPR	3,018,832	844,029	59,369	1,012,300	1,915,698	0	0	0	0	0	1,915,698
	Student Fees	1,072,649	208,115	162,204	844,910	1,215,229	434,335	1,500	435,835	0	0	2,086,899
	Auxiliaries	4,569,060	902,832	68,787	3,806,930	4,778,549	0	0	0	0	0	4,778,549
	Carry Forward	-				0						0
	Other Unrestricted	250,000	0	0	250,000	250,000	0	0	0	0	0	250,000
	Contracts & Grants	700,000	0	0	2,779,956	2,779,956	0	0	0	0	0	2,779,956
	Financial Aid	10,000,000	0	0	11,000,000	11,000,000	0	0	0	0	0	11,000,000
	PECO/Capital Project	-										0
	<b>TOTAL BUD EXP ALL SOURCES</b>	<b>58,291,744</b>	<b>28,289,903</b>	<b>2,675,293</b>	<b>29,539,239</b>	<b>60,504,435</b>	<b>5,581,228</b>	<b>159,426</b>	<b>562,160</b>	<b>229,593</b>	<b>256,868</b>	<b>67,293,710</b>
	<b>REVENUES/ALLOCATIONS</b>											
	Appropriation - Operating Funds	35,928,000				40,971,314	Includes PBF Fund estimates					
	Lottery Funds	436,403				518,137						
	Need-Based Financial Aid	50,000				50,000						
	Tuition & Fees Trust Fund	2,066,379				2,822,696	Includes the addt'l out of state collections of \$350K					
	FIPR Shared Services	200,421				120,461						
	<b>Sub-Total State Allocation &amp; Student Fee TF</b>	<b>38,681,203</b>				<b>44,482,608</b>						
	FIPR	3,018,832				1,500,000						
	Student Fees	878,776				1,075,572						
	Auxilliarries	5,010,756				4,565,050						
	Carry Forward	TBD				TBD						
	Other Unrestricted	250,000				250,000						
	Contracts & Grants	724,000				2,779,956						
	Investment Income	1,250,000				1,250,000						

**Operating Budget ALL SOURCES and FY 21-22 Budget Request**

COST CENTER HIERARCHY		1 Adjusted Operating	FY 21-22 OPERATING BUDGET REQUEST									
CODE	COST CENTER HIERARCHY	Total Operating Budget	Salary & Benefit	OPS	EXPENSE	Total Operating Budget	Non-recurring Projects	Prof Development	Contingency	ARC	Contingnt ARC	GRAND-TOTAL
	Financial Aid	10,000,000				11,000,000						
	PECO/Capital Budget	TBD				TBD						
<b>TOTAL BUDGETED REVENUES</b>		<b>59,813,567</b>				<b>66,903,186</b>	Approximately \$700k has been requested to be spent from prior year Aux balances					

Florida Polytechnic University  
Board of Trustees

**2021-2022**  
**Board of Trustees**  
**MEETING CALENDAR**

- September 8, 2021 (Virtual Committee Meetings)
- September 15, 2021 (**In Person** Full Board Meeting)
- November 10, 2021 (Virtual Committee Meetings)
- November 17, 2021 (**In Person** Full Board Meeting)
- February 9, 2022 (Virtual Committee Meetings)
- February 16, 2022 (**In Person** Full Board Meeting)
- April 25, 2022 (Virtual Committee Meetings)
- May 2, 2022 (**In Person** Full Board Meeting & Board Retreat)

*May 1 is Commencement (tent.)*

Florida Polytechnic University  
Board of Trustees

**2021-2022**  
**Board of Governors**  
**MEETING CALENDAR**

**2021**

- June 22-23, 2021 (*USF, St. Petersburg Campus*)
- August 31-September 1, 2021 (*FIU, Miami*)
- October 6, 2021 Facilities Committee; Budget & Finance Committee Workshops (*FGCU, Ft. Myers*)
- November 3-4, 2021 (*FAU, Boca Raton*)

**2022**

- January 25-26, 2022 (*FSU, Tallahassee*)
- March 29-20, 2022 (*UNF, Jacksonville*)