

# University Audit Risk Assessment & Work Plan For the Fiscal Year Ended June 30, 2025 Report No: FPU 2025-02 August 2024



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# **Transmittal Letter**

August 9, 2024

Mr. Clifford K. Otto, Governance, Audit and Compliance Committee (AACC) Chair Dr. Devin Stephenson, President Florida Polytechnic University

I am pleased to submit the Annual Work Plan (Plan) of the Florida Polytechnic University Audit function for the fiscal year ending June 30, 2025. The Plan primarily provides for the planned activity of University Audit and an allocation of total available time between the audit and compliance functions. A separate Plan for University Compliance has been prepared in greater detail and submitted for approval; however, approved total Compliance Plan hours are also included in this report to account for the total resources of University Audit and Compliance (UAC). This Plan outlines all planned audits and other required audit-related activities based on required audits, an assessment of audit risk, and resources available to UAC during the plan year. The Plan also includes provisions for assisting management with additional requests, special investigations, follow-up on any previous observations/findings, and other value-added work.

The Plan may be updated as necessary to reflect changes in the University's strategic plan, program initiatives, and external environmental factors along with accommodating requests from the Board of Trustees and University management.

Thank you in advance for the support offered in the performance of University Audit and Compliance responsibilities.

Sincerely,

# David A. Blanton

David A. Blanton, CPA, CCEP Chief Audit Executive & Chief Compliance Officer University Audit and Compliance

# **Overview**

The Internal Audit Charter, approved by the Audit and Compliance Committee (AACC), provides that the mission of University Audit is to serve the University by recommending actions to assist them in achieving its strategic and operational objectives. This assistance includes providing recommendations to management for activities designed and implemented by management to strengthen internal controls, reduce risk to and waste of resources, and improve operations to enhance the performance and reputation of the University. Additionally, the Compliance and Ethics Charter provides that the mission of University Compliance is to support and promote a culture of ethics, compliance, risk mitigation, and accountability.

As required by the Internal Audit Charter, pursuant to Florida Board of Governors (BOG) Regulations<sup>1</sup> and Internal Auditing Standards<sup>2</sup>, audits are to be scheduled and performed according to a risk-based annual plan which shall be submitted to the President, the AACC, and the Board of Governors. A risk assessment is an on-going systematic exercise performed to identify concerns and potential areas of risk that may benefit from audit assurance and is used to appropriately allocate audit resources. In performing the risk assessment, information on risk areas and concerns were gathered from the following:

- inquiry with various University staff/observations and a review of University records
- the collective knowledge of UAC as it relates to University operations
- a review of other University audit reports
- new legislation, laws, rules, or requirements
- complaints and allegations

A population of 127 risk areas was identified to create the "audit risk universe". This represents an increase of 6 new risks that were added from the previous risk assessment conducted last year. Various risk factors were then analyzed and applied to the audit risk universe to generate a relative risk rating by area/specific risk. University senior management's input was then solicited and obtained in considering significant risks. The results of this risk assessment process led to the generation of selected audit topics as identified on pages 4 and 5 and those risks dedicated to compliance monitoring<sup>3</sup>.

### **Risk Assessment**

The CAE should use risk assessment techniques in developing the internal audit activity's plan and in determining priorities for allocating internal audit resources. Risk assessment is used to select areas to include in the internal audit activity's plan. Also, the CAE should seek guidance on what the board and the senior management considers important to assist in assessing risks, prioritizing projects and allocating audit resources.<sup>4</sup>

<sup>&</sup>lt;sup>1</sup> Florida Board of Governors Regulation 4.002(6)(d)

<sup>&</sup>lt;sup>2</sup> International Standards for the Professional Practice of Internal Auditing

<sup>&</sup>lt;sup>3</sup> Planned risks to be monitored through compliance monitoring reviews are detailed in the 2024-25 Compliance & Ethics Program Plan.

<sup>&</sup>lt;sup>4</sup> Institute of Internal Auditors' International Professional Practices Framework (IPPF): IPPF Practice Guide – Interaction with the Board

# **Risk Assessment Process**

Each year, University Audit and Compliance is charged with completing an assessment of risk to assist in the development of an Annual Audit & Compliance Work Plan (Plan). The goal for the Plan is to effectively use audit resources in order to provide audit coverage to areas with the greatest known risks and to dedicate sufficient time in administering the Compliance and Ethics Program in accordance with BOG Regulations<sup>5</sup>.

A list of risk areas, prepared from inquiry of senior management, reviews of other audit reports, and previous risk assessments was compiled and prioritized with respect to University goals and objectives, the nature and type of risk, and available resources. The areas of risk were assessed and the Work Plan was developed considering the following factors:

- 1. Impact
- 2. Likelihood
- 3. Concern
- 4. Management's ranking
- 5. Risk factor classifications (see sidebar at right)
- 6. Fraud risk

A weighted value was then determined, based on the factors above, for each risk identified. Risks with a higher risk score were prioritized for audit consideration and presented to the Audit and Compliance Committee for Plan approval.

Auditing Standards require that follow-up be performed on previously reported matters. The Plan includes an allocation of resources to perform follow-up reviews to ensure appropriate corrective action has been taken for each previously reported finding/observation. Additionally, certain audits included in the Plan are statutorily required, independent of the risk assessment process.

# RISK FACTORS & CONSIDERATIONS

Operational – Are University resources being used in an effective and efficient manner? Could University operations be improved?

Financial – Are University financial processes handled as intended? Are assets maintained and protected in an appropriate manner? Is financial reporting reliable and accurate? Are accounting records properly maintained?

Compliance – Is the department or audited activity in compliance with applicable laws, rules, regulations, and University policies?

Reputational – Does an activity or action rise to the level of concern such that the resulting loss or damage impair the reputation of the University?

Strategic – Does the activity or department's actions align with the strategic plan of the University? (i.e., mission, goals, and objectives)

Technology – Does the processes, applications, and infrastructure that support an activity or department adequately support the technology environment for the University?

Human Capital – Is the University workforce properly suited to meet the objectives of the University?

<sup>&</sup>lt;sup>5</sup> Florida Board of Governors Regulation 4.003(1)

# **Risk Areas**

The following areas were determined to present the highest risk using the risk assessment methodology or represent audits or reports that are required to be completed:

Rank	Audit Risk Area	Objectives/Purpose of Audit or Activity	Notes
1	Performance Based Funding (PBF) Data Integrity Audit	As required, to determine whether the University has established adequate controls to properly report data for the various metrics related to PBF.	А
2	Annual Report – FYE24	As required, this report summarizes the audit activities for University Audit and facilitates proper oversight by the AACC.	
3	Risk Assessment & As required, to effectively use audit resources to provide audit activities.  As required, to effectively use audit resources to provide audit activities.		
4	Foundation Follow-up	To determine whether controls have been properly implemented to adequately correct the segregation of duties finding included in prior audits of the Foundation.	B, E
5	IT Audit Follow-up	To determine whether controls have been properly implemented to adequately correct the IT security findings included in the Auditor General's "Information Technology Operational Audit".	В
6	Foreign Influence Audit	As required, to determine whether appropriate controls have been designed and placed into operation to ensure compliance with applicable laws enacted to prevent foreign influence.	С
7	Global Internal Audit Standards Review	Self-assessment and gap analysis of changes required by new internal auditing standards.	D

## Notes:

Given the limited resources of UAC, and the amount of time necessary to administer both the audit and compliance functions at the University, planned audits were limited to these required audits and areas of high risk. Additionally, audit resources were reserved to complete an annual report, the risk assessment and audit plan, and other administrative duties in the upcoming plan year. In the event that resources for the 2024-25 fiscal year are available beyond activities called for in the Plan above, UAC will present a revised Plan for AACC approval to address additional areas of high risk.

Additionally, UAC utilized the risk assessment process to identify a number of other risk areas that might benefit from compliance monitoring efforts rather than a comprehensive audit. Those areas of risk are separately identified in the 2024-25 Compliance and Ethics Program Plan.

A – PBF audit and BOT data certification is required to be presented to the BOG by March 1, 2025. This is the fifth year that Florida Poly will participate in the funding for PBF and a condition of participation is an audit of the data integrity supporting the metrics developed to measure performance. Consequently, this is ranked highest priority for the 2024-25 Plan year.

B - Project was included on FYE24 plan but not completed and carried forward into current plan.

C – This operational audit is statutorily required by July 1, 2025, for universities that receive state appropriations or state tax revenues and have a research budget of \$10 million or more.

D – New standards effective 1/1/25. This review essentially serves as an interim quality assurance review.

E- May be treated as consultative engagement since the external auditing firm is expected to follow-up on risk area.

# 2024-25 AUDIT AND COMPLIANCE WORK PLAN

The following Work Plan summarizes planned activity pursuant to the risk-based assessment, required audits, and available hours for UAC to administer the audit and compliance functions at the university:

# Florida Polytechnic University University Audit & Compliance Work Plan (A) 2024-25 Fiscal Year

Activity	Estimated Hours	Total Hours		
	nours	nours		
ADMINISTRATIVE ACTIVITIES:		220		
Periodic meetings with President/Board	40			
BOG Communications	40			
Prepare Audit & Compliance Liaison Materials and Attend Briefings	120			
Other	20			
INVESTIGATIVE ACTITIES:		120 <sup>6</sup>		
Complaint Intake, Preliminary Inquiries, Investigations (B)	120			
COMPLIANCE ACTIVITIES:		320 <sup>6</sup>		
Administration of the Compliance and Ethics Program	320			
AUDITING ACTIVITIES:		932		
UAC Risk Assessment and Audit Plan 2024-25	80			
UAC Annual Report	40			
Performance Based Funding Data Integrity Audit	400			
Foundation Follow-up	90			
IT Operational Audit Follow-up	120			
Foreign Influence Operational Audit	122			
Global Internal Audit Standards Review/Interim QAR	80			
MANAGEMENT ADVISORY/CONSULTING ACTIVITIES:		144		
Various (B)	144			
TRAINING ACTIVITIES:		120		
Webinars, SUS Committees, and Continuing Professional Education	120			
Total Estimated Hours	1,856	1,856		

Notes:

- (A) This annual work plan is subject to change based on requests made by the Board to evaluate particular programs or activities.
- (B) Estimated hours for investigations and management advisory services are not readily quantifiable and could change significantly depending on the number of allegations, investigations, and/or consulting requests.

<sup>&</sup>lt;sup>6</sup> Hours for investigative and compliance activities as separately detailed in the 2024-25 Compliance Program Plan.

# 2024-25 AUDIT AND COMPLIANCE WORK PLAN

The table below identifies current resources available for University Audit and University Compliance during the 2024-25 Plan year: (1 staff FTE)

Available Staffing Hours		
Month	Hours	
July	168	
August	176	
September	160	
October	184	
November	144	
December	136	
January	168	
February	160	
March	168	
April	176	
May	168	
June	168	
Sub Total	1,976	
Vacation/sick	(120)	
Annual hours available	1,856	

The graph below depicts the planned allocation of UAC resources, by activity, for the upcoming fiscal year as detailed in the work plan on page 5:

