



BOARD OF TRUSTEES

Board of Trustees Meeting Agenda

June 30, 2026
1:00 P – 2:00 P

Virtual via Microsoft Teams

Dial in: 1-863-225-2351 | Conference ID: 311 200 264#

BOARD MEMBERS

Beth Kigel, Chair
Dr. Sidney Theis
Eliot Peace
Rob Kincart
Jeff Beelaert

Jesse Panuccio, Vice Chair
Ilya Shapiro
Sam Neelam
Jack Harrell, III

Patrick Hagen
Colby Manrodt
Dr. Derek Henderson
Dr. Christie Bassett

MEETING AGENDA

- | | | |
|-------|--|---|
| I. | Call to Order | Beth Kigel, Chair |
| II. | Roll Call | Kristen Wharton,
Corporate Secretary |
| III. | Public Comment | Beth Kigel |
| IV. | University Operating Budget FY2026-2027
Action Required | Dr. Tanner McKnight,
Interim Vice President and
Chief Financial Officer |
| V. | Capital Improvement Plan (CIP) FY2027-2028
Action Required | David Calhoun, AVP Facilities
and Safety Services |
| VI. | Legislative Budget Request (LBR) FY2027-2028
Action Required | Bryan Brooks, Vice President,
Student Affairs, Enrollment
Management, and Strategic
Communications |
| VII. | Workday ERP System Contract
Action Required | Katie Daniel,
University Counsel |
| VIII. | Closing Remarks & Adjournment | Beth Kigel |

**Florida Polytechnic University
Board of Trustees
June 30, 2026**

Subject: University Operating Budget FY2026-2027

Proposed Board Action

Approve the University Operating Budget for fiscal year 2026-2027.

Background Information

The Board of Governors (BOG) requires that the University's operating budget be approved by the Board of Trustees and provided to the Board of Governors, who will review and approve each budget during its September 2026 Board meeting. The President and the Vice President and Chief Financial Officer, in accordance with their fiduciary responsibility to the University, are certifying that the budget is true and materially accurate.

The President must further certify that the budget has been reviewed and approved by the Board of Trustees at its meeting held on June 30, 2026, and that funds will only be expended in accordance with the approved budget as well as all applicable statutes, Board of Governors regulations, and University regulations.

Supporting Documentation: FY 2026-2027 Operating Budget Summary

Prepared by: Dr. Tanner McKnight, Vice President and Chief Financial Officer; Penelope LH Farley, CPA, Assistant Vice President and University Controller

FLORIDA POLYTECHNIC UNIVERSITY

FY26-27 E&G Operational Budget Request

						FY26-27	FY25-26
CC #	Cost Center Hierarchy	Salaries & Benefits (Non-OPS)	Salaries & Benefits (OPS)	Total Personnel Budget Request	Operational Expenses	Total Operating Budget Request	Total Operating Budget Request
Office of the President							
1001	1001 Board of Trustees	-	-	-	43,300	43,300	32,800
1002	1002 Office of the President	702,820	-	702,820	227,600	930,420	810,462
1086	1086 Audit & Compliance	228,330	-	228,330	6,260	234,590	227,869
1088	1088 Ambassadors	-	4,500	4,500	15,000	19,500	20,500
1033	1033 University Counsel	216,920	-	216,920	212,300	429,220	715,087
1083	1083 Office of Public Policy Events	-	-	-	12,000	12,000	24,337
Total Office of the President		\$ 1,148,070	\$ 4,500	\$ 1,152,570	\$ 516,460	\$ 1,669,030	\$ 1,831,055
Academic Affairs Division							
Office of the Vice President & Provost							
1003	1003 Office of the Provost Academic Affairs	908,261	8,410	916,671	25,000	941,671	975,009
1010	1010 Office of Patents & Intellectual Property	364,768	-	364,768	125,000	489,768	121,850
1011	1011 Registrar	686,487	-	686,487	166,570	853,057	719,652
1022	1022/1061 Grant Administration	412,470	-	412,470	166,700	579,170	613,819
1051	1051 AP - Computer Engineering	719,270	121,000	840,270	23,100	863,370	580,321
1052	1052 AP - Mechanical Engineering	2,943,236	198,800	3,142,036	106,000	3,248,036	3,353,762
1053	1053 AP - Electrical Engineering	958,521	44,815	1,003,336	25,600	1,028,936	1,067,857
1054	1054 AP - Computer Science	3,342,410	205,200	3,547,610	78,280	3,625,890	3,501,794
1055	1055 AP - Business Analytics	1,108,412	56,998	1,165,410	21,300	1,186,710	1,209,661
1062	1062 Industrial Engineering	392,979	3,705	396,684	11,000	407,684	143,515
1063	1063 Civil Engineering	687,650	29,120	716,770	30,500	747,270	192,310
1064	1064 Chemistry	1,178,183	93,000	1,271,183	63,500	1,334,683	-
1069	1069 Capstone	-	-	-	41,000	41,000	15,000
1070	1070 AP - Humanities & Social Sciences	1,066,648	160,890	1,227,538	29,350	1,256,888	801,415
1071	1071 AP - Applied Mathematics	2,393,774	107,800	2,501,574	57,150	2,558,724	2,368,343
1073	1073 Physics	1,444,968	64,640	1,509,608	52,500	1,562,108	1,414,997
1084	1084 Applied Economic Analysis	-	-	-	1,500	1,500	2,000
1085	1085 Title IX	142,128	-	142,128	25,019	167,147	150,478

1087	1087 Data Science	518,047	55,660	573,707	13,550	587,257	330,572
1089	1089 Library	97,909	9,000	106,909	274,500	381,409	665,966
1151	1151 Tutoring & Learning Center	-	67,500	67,500	58,900	126,400	-
1154	1154 Environmental Engineering	631,262	9,000	640,262	21,000	661,262	1,612,473
1155	1155 AP - Cybersecurity Engineering	248,055	5,400	253,455	7,500	260,955	247,160
1156	1156 Academic Department Shared Services	-	-	-	285,000	285,000	-
2001	2001 Solar Car	-	-	-	125,000	125,000	-
Subtotal Office of Vice President & Provost		\$ 20,245,439	\$ 1,240,938	\$ 21,486,377	\$ 1,834,519	\$ 23,320,897	\$ 20,087,954

Academic Affairs - Vice Provost							
1008	1008 Graduate Programs	89,346	228,000	317,346	339,000	656,346	529,032
1009	1009 Assessment & Instruction	892,800	45,000	937,800	296,000	1,233,800	1,101,147
1050	1050 Ombudsman	-	-	-	-	-	6,000
Subtotal Academic Affairs - Vice Provost		\$ 982,146	\$ 273,000	\$ 1,255,146	\$ 635,000	\$ 1,890,146	\$ 1,636,179
Total Academic Affairs		\$ 21,227,585	\$ 1,513,938	\$ 22,741,523	\$ 2,469,519	\$ 25,211,043	\$ 21,724,133

Student Affairs, Enrollment Management & Strat Comm							
1012	1012 Academic Support Services	1,034,479	-	1,034,479	110,900	1,145,379	653,464
1014	1014 VP Office Student Affairs	505,250	-	505,250	750,000	1,255,250	387,730
1015	1015 Enrollment Management	1,788,663	156,234	1,944,897	2,668,100	4,612,997	4,009,474
1016	1016 Financial Aid	496,259	7,410	503,669	87,100	590,769	525,991
1018	1018 Student Development	160,366	144,228	304,594	149,545	454,139	507,446
1035	1035 University Relations	1,071,277	-	1,071,277	791,550	1,862,827	1,811,787
1081	1081 University Health & Wellness	81,850	6,000	87,850	30,738	118,588	-
1090	1090 Disabilities	149,125	-	149,125	12,400	161,525	406,921
1091	1091 Career	250,107	-	250,107	23,000	273,107	312,172
Subtotal Student Affairs		\$ 5,537,376	\$ 313,872	\$ 5,851,248	\$ 4,623,333	\$ 10,474,581	\$ 8,614,985

Information Technology Services Division							
Office of Information Technology Services							
		-	-	-	-	-	226,147
1041	1041 CIO and ITS General	328,825	-	328,825	51,500	380,325	608,438
1042	1042 IT University-wide Contracts	-	-	-	1,515,784	1,515,784	1,553,023
1043	1043 IT Security Operations	384,473	82,238	466,711	67,500	534,211	620,442
1044	1044 Technology Support	770,727	95,740	866,467	238,000	1,104,467	856,539
1045	1045 Infrastructure Services	714,410	74,724	789,134	657,503	1,446,637	1,725,145
1046	1046 DevOps	805,782	-	805,782	20,000	825,782	665,112
1047	1047 Enterprise Solutions	727,698	-	727,698	126,500	854,198	729,742
1026	1026 Public Safety & Police	1,271,019	50,544	1,321,563	186,600	1,508,163	1,428,119
Total Information Technology Services		\$ 5,002,933	\$ 303,246	\$ 5,306,179	\$ 2,863,387	\$ 8,169,566	\$ 8,412,707

Strategic Initiatives, Development & External Relations Division							
1034	1034 Development	1,101,935	-	1,101,935	160,000	1,261,935	1,192,005
1037	1037 Government Affairs	120,487	-	120,487	24,875	145,362	140,641
1038	1038 Strategic Relationships	611,447	-	611,447	165,700	777,147	760,791
1039	1039 Alumni Relations	-	-	-	23,833	23,833	25,000
1096	1096 International Relations	152,439	-	152,439	445,100	597,539	155,735
Total Strategic Initiatives		\$ 1,986,308	\$ -	\$ 1,986,308	\$ 819,508	\$ 2,805,816	\$ 2,274,172

Administration and Finance Division							
Office of the Vice President & Chief Financial Officer							
1019	1019 Environmental Health & Safety	147,203	-	147,203	97,000	244,203	224,889
1024	1024 Facilities & Safety Services	1,503,177	-	1,503,177	2,222,489	3,725,666	2,316,101
1028	1028 Procurement	608,023	-	608,023	56,900	664,923	533,945
1032	1032 Human Resources	701,030	77,314	778,344	131,700	910,044	691,082
1036	1036 Utilities	-	-	-	1,458,920	1,458,920	413,920
1048	1048 Central Services	-	59,151	59,151	100,000	159,151	199,276
1058	1058 Office of the CFO	426,815	-	426,815	14,500	441,315	436,084
1059	1059 Risk Management	131,915	-	131,915	267,208	399,123	426,747
1060	1060 Leadership Academy	-	-	-	50,000	50,000	20,000
1097	1097 Contingencies & New Initiatives	2,000,000	500,000	2,500,000	9,872,342	12,372,342	19,504,509
1620	1620 Gary C Wendt Building Reserves	-	-	-	319,798	319,798	319,798
1621	1621 Public Safety and Operations Center Reserves	-	-	-	98,377	98,377	98,377
Subtotal Office of the VP and CFO		\$ 5,518,163	\$ 636,465	\$ 6,154,628	\$ 14,689,234	\$ 20,843,862	\$ 25,184,728

Finance & Accounting							
1029	1029 Student Business Services	456,671	-	456,671	92,135	548,806	345,324
1030	1030 Budget	227,070	39,312	266,382	6,940	273,322	322,097
1031	1031 Finance & Accounting	1,134,158	76,086	1,210,244	62,050	1,272,294	1,232,152
Subtotal Finance & Accounting		\$ 1,817,899	\$ 115,398	\$ 1,933,297	\$ 161,125	\$ 2,094,421	\$ 1,899,572

Total Administration & Finance		\$ 7,336,062	\$ 751,863	\$ 8,087,925	\$ 14,850,359	\$ 22,938,283	\$ 27,084,300
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Total E&G		\$ 42,238,335	\$ 2,887,419	\$ 45,125,754	\$ 26,142,566	\$ 71,268,319	\$ 69,941,352
<i>% of Total Budget</i>		<i>59%</i>	<i>4%</i>	<i>63%</i>	<i>37%</i>		

			% of Total Budget
Academic Affairs	35%		31%
Strategic Initiatives	4%		3%
Admin & Finance	32%		39%
ITS	11%		12%
OOTP	2%		3%
Student Affairs	15%		12%
University Total	100%		100%

OTHER FUNDS EXPENSE

102	FIPR	1,171,072	7,722	1,178,794	4,056,114	5,234,908	5,234,908
103	Tuition	-	-	-	-	-	-
105	Student Fees	380,728	453,667	834,395	456,559	1,290,954	1,342,820
106	Other Unrestricted	-	-	-	-	-	2,000,000
104	Auxiliaries	2,068,788	703,388	2,772,176	21,903,033	24,675,209	17,343,041
202	Financial Aid	-	-	-	15,392,333	15,392,333	14,518,318
201/203	Contracts & Grants	-	-	-	1,650,000	1,650,000	1,566,248
205	Foundation Support	-	-	-	15,000	15,000	15,000
Total Other Funds		\$ 3,620,587	\$ 1,164,777	\$ 4,785,364	\$ 43,473,039	\$ 48,258,403	\$ 42,020,335
TOTAL EXPENSE BUDGET REQUEST		\$ 45,858,922	\$ 4,052,196	\$ 49,911,118	\$ 69,615,605	\$ 119,526,722	\$ 111,961,685

ALL SOURCES (REVENUE)	FY2026-2027	FY2025-2026
Appropriation - Operating Funds	46,121,682	44,099,186
Appropriation - Operational Support	7,500,000	10,000,000
Educational Enhancement (Lottery)	682,893	682,893
<i>Education & General (State Allocation)</i>	\$ 54,304,575	\$ 54,782,079
Performance Based Funding - University Investment	4,985,103	5,010,831
Performance Based Funding - State Investment	5,914,528	5,945,055
Program for Strategic Emphasis	373,014	373,014
Risk Management Insurance	74,448	74,448
Financial Aid	50,000	50,000
Total State Appropriations	\$ 65,701,668	\$ 66,235,427
Tuition & Other Fees (net)	4,535,150	3,162,055
Trust Fund Fees (net)	1,290,954	1,221,513
Financial Aid	15,392,333	14,561,420
Auxiliaries	22,140,209	16,231,270
Contracts & Grants	1,650,000	1,805,000
Other Unrestricted	220,000	2,015,000
Investment Income	2,535,000	2,695,000
FIPR	5,234,908	4,020,000
Temporary Restricted Revenues (205)	826,500	15,000
Total Other Sources	\$ 53,825,054	\$ 45,726,258
TOTAL BUDGETED SOURCES	\$ 119,526,722	\$ 111,961,685

**Florida Polytechnic University
Board of Trustees
June 30, 2026**

Subject: FY 2027-28 Capital Improvement Plan (CIP) Approval

Proposed Action

Recommend approval of the University's Capital Improvement Plan for fiscal year 2027-28.

Background Information

Pursuant to sections 1011.40(1), 1013.60, and 1001.706(12), Florida Statutes (F.S.), each university is required to submit information to support and justify its legislative budget request for fixed capital outlay (FCO). This information is submitted via the Capital Improvement Plan (CIP).

Per s.1001.706(12)(c)3, F.S., all new projects to be funded via appropriation from the Public Education Capital Outlay (PECO) trust fund must be recommended in the latest educational plant survey (EPS) to be eligible for inclusion in the scored/ranked Preliminary Selection Group.

The 2027-2028 CIP requires the Board of Trustees' approval and submission to the Board of Governors by July 1, 2026. The Board of Governors are scheduled to adopt the Fixed Capital Outlay (FCO) and Legislative Budget Request (LBR) at their September 2026 meeting. The 2027-28 CIP includes: 1) the Student Achievement Center, 2) a general campus remodeling request to provide permanent facilities for our support staff currently housed in portable buildings, and 3) Academic Building 3. Through this approval and transmittal, the University is requesting state Public Education Capital Outlay (PECO) funds for the Student Achievement Center, Campus Relocation Project, and Academic Building 3.

Supporting Documentation: 2027-28 Capital Improvement Plan

Prepared by: Dr. Tanner McKnight, Vice President and Chief Financial Officer; David Calhoun, Assistant Vice President of Facilities and Safety Services

State University System
5-Year Capital Improvement Plan (CIP)
FY 2027-28 through 2031-32

Summary of Projects
(PECO-Eligible Project Requests)

University Florida Polytechnic University

Contact: Dr. Tanner McKnight
(name)

(863) 514-2526
(phone)

tmcknight@floridapoly.edu
(email)

Priority No.	Project Title	Total Supplemental (Non PECO) funding	Total Prior PECO Funding	Projected Annual PECO Funding Requested					Programs to Benefit from Project	Net Assignable Sq. Ft. (NASF)	Gross Sq. Ft. (GSF)	Total Project Cost	Project Cost Per GSF	EPS Recommendation Date & Rec. # ⁽¹⁾
				FY27-28	FY28-29	FY29-30	FY30-31	FY31-32						
1	Student Achievement Center	\$ 38,619,795	\$ 27,698,056	\$ 21,016,443	\$ -	\$ -	\$ -	\$ -			\$ 87,334,294		7/20/2022, 4.1	
2	Campus Relocation Project	\$ -	0	\$ 8,534,922	\$ 1,825,050						\$ 10,359,972		7/20/2022, 4.1	
3	Academic Building 3	\$ -	0	\$ 3,971,715	\$ 20,546,615	\$ 26,841,440	\$ 17,513,185				\$ 68,872,955			
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											\$ -			

1) Pursuant to s. 1001.706(12)c., F.S., new projects that have not already been partially appropriated funding must be Recommended in the latest Educational Plant Survey (EPS) in order to be included in the final prioritized list of projects (for the FCO LBR). If a project was partially appropriated funding without an EPS Recommendation, please cite the General Appropriations Act year and (\$) amount(s) appropriated, for reference.

PECO Project Detail

University: Florida Polytechnic University
 Project Name: Student Achievement Center
 Project Address: 4500 Polytechnic Circle, Lakeland FL 33805-5831

Project Priority #: 1

PROJECT NARRATIVE

The Student Achievement Center (StAC) will play a critical role in our continued student body growth by enhancing and further supporting students' educational needs - playing a significant part in student success, student retention, and recruitment efforts. The facility will be a combined function building, creating a hub for student activities appropriate to a small and growing campus. The Student Achievement Center will serve our students by providing a dedicated facility focused entirely on the successful completion of their academic careers and transition into the STEM workforce. Focused primarily on student engagement and student achievement, this building will be the first of this type of facility on our campus with our current campus facilities consisting of academic buildings serving research functions through labs, teaching functions through classrooms and teaching labs, and instructional support functions through faculty offices and collaboration spaces. The StAC will support our educational mission by focusing primarily on the student experience and providing study space for students, collaborative multimedia spaces designed to encourage interaction and foster academic engagement, offices for student-facing support staff, dedicated space for career and internship initiatives, auditorium space, instructional space, and general support service space. This building will be critical to providing students with a place to be, outside of their classrooms and labs while on campus, with study space embedded in the building along side of instructional and multi-function collaboration space. Further, as with any growing student body, we will continue to need increased instructional space, support spaces, and faculty office space. The University is growing at a pace that will exceed 3,000 students by the year 2030.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects (1% per s. 1001.706(12)(c) F.S.)	New Construction Projects (2% per Board Regulation 14.002)
Estimated Bldg Value:	\$ -	\$ 87,344,294
Value Basis/Source:	Total construction cost or insurable value, whichever is greater, per Board Regulation 14.002	
Estimated 1st Yr Deposit:	\$ -	\$ 1,746,886
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost
NEW CONSTRUCTION					
Study	10,000	1.6	16,000	372.77	5,964,320
Office	20,000	1.6	32,000	465.43	14,893,760
Auditorium/Exhibition	2,500	1.6	4,000	564.45	2,257,800
Instructional Media	6,500	1.6	10,400	327.64	3,407,456
Campus Support Services	2,500	1.6	4,000	507.42	2,029,680
	-		-		-
	-		-		-
	-		-		-
Assignable E&G Space (subtotal):	41,500		66,400		28,553,016
'Other Assignable' E&G Space:	15,000	1.6	24,000	507.42	12,178,080
Non-E&G Space:	30,000	1.6	48,000	448	21,504,000
Total Space:	86,500		138,400		62,235,096

* Apply Unit Cost to total GSF based on Space Type

REMODELING / RENOVATION

	For Remodeling Projects Only	
	BEFORE	AFTER
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
Assignable E&G Space (subtotal):	-	-
'Other Assignable' E&G Space:	-	-
Non-E&G Space:	-	-
Total:	-	-
Grand Total:	86,500	138,400
	62,235,096	

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred to Date	Projected Costs					Total
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Costs							
Building Cost (from above)	37,386,092	11,341,974	13,507,030	-	-	-	62,235,096
Environmental Impacts/Mitigation	-	-	-	-	-	-	-
Site Preparation	27,500	-	-	-	-	-	27,500
Landscape / Irrigation	-	50,000	5,000	-	-	-	55,000
Plaza / Walks	-	37,500	3,750	-	-	-	41,250
Roadway Improvements	-	-	-	-	-	-	-
Parking : <input type="text"/> spaces	-	500,000	50,000	-	-	-	550,000
Telecommunication	66,000	-	-	-	-	-	66,000
Electrical Service	96,250	-	-	-	-	-	96,250
Water Distribution	88,000	-	-	-	-	-	88,000
Sanitary Sewer System	88,000	-	-	-	-	-	88,000
Chilled Water System	110,000	3,011,000	-	-	-	-	3,121,000
Storm Water System	75,000	7,500	-	-	-	-	82,500
Energy Efficient Equipment	-	-	-	-	-	-	-
Escalation Estimate	-	3,042,447	629,991	71,937	-	-	3,744,375
Subtotal: Basic Const. Costs	37,936,842	17,990,421	14,195,771	71,937	-	-	70,194,971
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	-
Professional Fees	4,980,707	-	-	-	-	-	4,980,707
Fire Marshall Fees	-	-	-	-	-	-	-
Inspection Services	300,000	-	-	-	-	-	300,000
Insurance Consultant	-	9,500	-	-	-	-	9,500
Surveys & Tests	20,000	-	-	-	-	-	20,000
Permit / Impact / Environmental Fees	5,000	-	-	-	-	-	5,000
Artwork	-	-	50,000	-	-	-	50,000
Moveable Furnishings & Equipment	-	-	6,000,000	-	-	-	6,000,000
Project Contingency	1,575,302	4,075,322	123,492	-	-	-	5,774,116
Subtotal: Other Project Costs	6,881,009	4,084,822	6,173,492	-	-	-	17,139,323
Total Project Cost:	44,817,851	22,075,243	20,369,263	71,937	-	-	87,334,294

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
PECO	24-25	5,698,055	Donations/Gifts	27-28	10,000,000	27-28	21,016,443	Should equal Total Project Cost above
PECO	25-26	12,000,001	Donations/Gifts	26-27	4,500,000	-	-	
PECO	26-27	10,000,000	Auxiliaries	26-27	7,000,000	-	-	
Carry Forward	25-26	5,119,795				-	-	
Carry Forward	25-26	12,000,000				-	-	
		44,817,851			21,500,000		21,016,443	

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred to Date	Projected Costs					Total
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Costs							
Building Cost (from above)		7,500,000				-	7,500,000
Environmental Impacts/Mitigation						-	
Site Preparation						-	
Landscape / Irrigation						-	
Plaza / Walks						-	
Roadway Improvements						-	
Parking : <input type="text"/> spaces						-	
Telecommunication						-	
Electrical Service						-	
Water Distribution						-	
Sanitary Sewer System						-	
Chilled Water System						-	
Storm Water System						-	
Energy Efficient Equipment						-	
Escalation Estimate			456,750				456,750
Subtotal: Basic Const. Costs	-	7,500,000	456,750	-	-	-	7,956,750
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	
Professional Fees		700,000	109,890				809,890
Fire Marshall Fees							
Inspection Services		100,000					100,000
Insurance Consultant							
Surveys & Tests							
Permit / Impact / Environmental Fees							
Artwork							
Moveable Furnishings & Equipment			1,000,000				1,000,000
Project Contingency		234,922	258,410				493,332
Subtotal: Other Project Costs	-	1,034,922	1,368,300	-	-	-	2,403,222
Total Project Cost:	-	8,534,922	1,825,050	-	-	-	10,359,972

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
						27-28	8,534,922	Should equal <i>Total Project Cost</i> above
						28-29	1,825,050	
							-	
							-	
		-			-		10,359,972	10,359,972

State University System
5-Year Capital Improvement Plan (CIP)
FY 2027-28 through 2031-32

PECO Project Detail

University: Florida Polytechnic University
 Project Name: Academic Building 3
 Project Address: 4390 Polytechnic Circle, Lakeland FL 33805-5831

Project Priority #: 3

PROJECT NARRATIVE

Florida Polytechnic University's success — as the #1 public college in the South — depends on the University's ability to deliver a top-tier STEM education to a growing number of students. Florida Poly provides the best return-on-investment degree in the U.S., ranking #1 in Florida (and #8 nationally) in career outcomes for students, while also producing graduates with the lowest amount of debt in the state. This means that our students get high-tech, high-wage jobs at a pace that exceeds schools like Harvard, MIT, Georgia Tech, and Berkeley. Our academic programs prepare students who can immediately fill employment gaps in high-tech fields throughout Florida and the nation.

Our ability to continue to deliver these top outcomes for students and fill high-tech employment gaps depends on having sufficient and appropriate academic space. Florida Poly's projected student growth to 3,000 students by 2030 and the increasing demand for our graduates from employers within Florida have made it imperative that we increase our available academic space.

Adequate academic space allows Florida Poly students to learn and work side-by-side with industry experts and university faculty to produce solutions for the most pressing problems of industry and society. This, in turn, allows us to produce the highly-skilled graduates our industry partners demand as they help to grow Florida's high-tech economy.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects (1% per s. 1001.706(12)(c) F.S.)	New Construction Projects (2% per Board Regulation 14.002)
Estimated Bldg Value:		\$ 68,872,955
Value Basis/Source:	Total construction cost or insurable value, whichever is greater, per Board Regulation 14.002	
Estimated 1st Yr Deposit:	\$ -	\$ 1,377,459
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type (per FICM)	Net Assignable Sq. Ft. (NASF)	Net-to-Gross Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost
NEW CONSTRUCTION					
Research Lab	25,000	<u>1.6</u>	40,000	<u>633.72</u>	25,348,800
Office	20,000	<u>1.6</u>	32,000	<u>465.43</u>	14,893,760
Campus Support Services	13,000	<u>1.6</u>	20,800	<u>507.42</u>	10,554,336
			-		-
			-		-
			-		-
			-		-
Assignable E&G Space (subtotal):	58,000		92,800		50,796,896
'Other Assignable' E&G Space:			-		-
Non-E&G Space:			-		-
Total Space:	58,000		92,800		50,796,896

* Apply Unit Cost to total GSF based on Space Type

REMODELING / RENOVATION

	For Remodeling Projects Only	
	BEFORE	AFTER
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
Assignable E&G Space (subtotal):	-	-
'Other Assignable' E&G Space:	-	-
Non-E&G Space:	-	-
Total:	-	-
Grand Total:	58,000	92,800
	50,796,896	

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred to Date	Projected Costs					Total
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Costs							
Building Cost (from above)			16,625,144	23,070,680	11,101,072		50,796,896
Environmental Impacts/Mitigation				-	-		
Site Preparation			25,000	2,500	-		27,500
Landscape / Irrigation			50,000	5,000	-		55,000
Plaza / Walks			37,500	3,750	-		41,250
Roadway Improvements				-	-		
Parking : <input type="text"/> spaces			500,000	50,000	-		550,000
Telecommunication			60,000	6,000	-		66,000
Electrical Service			87,500	8,750	-		96,250
Water Distribution			85,000	8,500	-		93,500
Sanitary Sewer System			87,500	8,750	-		96,250
Chilled Water System			110,500	11,050	50,000		171,550
Storm Water System			75,000	7,500	-		82,500
Energy Efficient Equipment				-	-		
Escalation Estimate			1,523,906	2,434,160	1,170,863		5,128,929
Subtotal: Basic Const. Costs	-	-	19,267,050	25,616,640	12,321,935	-	57,205,625
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-		
Professional Fees		3,971,715					3,971,715
Fire Marshall Fees							
Inspection Services				215,000	21,500		236,500
Insurance Consultant			9,500		950		10,450
Surveys & Tests			5,000		500		5,500
Permit / Impact / Environmental Fees			5,000		500		5,500
Artwork					33,000		33,000
Moveable Furnishings & Equipment					4,125,000		4,125,000
Project Contingency			1,260,065	1,009,800	1,009,800		3,279,665
Subtotal: Other Project Costs	-	3,971,715	1,279,565	1,224,800	5,191,250	-	11,667,330
Total Project Cost:	-	3,971,715	20,546,615	26,841,440	17,513,185	-	68,872,955

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
						27-28	3,971,715	Should equal Total Project Cost above
						28-29	20,546,615	
						29-30	26,841,440	
						30-31	17,513,185	
							-	
		-			-		68,872,955	68,872,955

**Florida Polytechnic University
Board of Trustees
June 30, 2026**

Subject: Legislative Budget Request (LBR) FY2027-2028

Proposed Board Action

Approve the FY28 Legislative Budget Request for \$20,000,000 in recurring funds to further advance Florida Polytechnic University as a key economic driver to the region and continue the University's work to provide the #1 return-on-investment degree in the nation to a growing number of students, and to solidify Florida's status as the national leader in key high-tech industries.

Background Information

Florida Poly's FY28 Legislative Budget Request (LBR) seeks to support the University's strategic initiatives aimed at fostering academic excellence, enhancing student success, and significantly increasing student enrollment. This proposal outlines four critical components essential for achieving this growth:

- (a) developing innovative academic programs to fill high-skill employment gaps,
- (b) building enrollment management capacity for a rapidly growing institution,
- (c) establish AI enablement become the leader in the SUS for AI development, and
- (d) improving student success through enhanced academic support initiatives.

These initiatives align with the goals articulated in our Strategic Plan and Accountability Plan.

If approved, this LBR will be submitted to the Florida Board of Governors prior to July 31, 2026.

Supporting Documentation: FY28 Legislative Budget Request (LBR)

Prepared by: Bryan Brooks, Vice President for the SAEMSC; Dr. Brad Thiessen, Vice President and Provost; Dr. Cole Allen, Vice President for Information Technology and CIO; Dr. Tanner McKnight, Vice President and CFO



**State University System
Education and General
2027-2028 Legislative Budget Request
Form I**

University(s):	Florida Polytechnic University
Request Title:	Rising to 3,000: Expanding Florida Poly's Economic Impact Through Enrollment Growth & AI Enablement
Date Request Approved by University Board of Trustees:	Pending Board of Trustees Approval – 06/17/2026
Recurring Funds Requested:	\$20,000,000
Non-Recurring Funds Requested:	\$0
Total Funds Requested:	\$20,000,000
Please check the request type below:	
Shared Services/System-Wide Request	
Unique Request	x

I. Purpose:

1. Describe the overall purpose of the plan, specific goal(s) and metrics, specific activities that will help achieve the goal(s), and how these goals and initiatives align with strategic priorities and accountability plan established by each university (include whether this is a new or expanded service/program). If expanded, what has been accomplished with the current service/program?

2. Describe any projected impact on academic programs, student enrollments, and student services.

Florida Polytechnic University has reached a pivotal point in its growth trajectory – one that now requires additional recurring state investment to sustain its momentum and meet Florida's growing demand for high-wage STEM talent. As the fastest-growing institution in the State University System, Florida Poly has increased enrollment 25%, from 1,766 students in Fall 2024 to more



than 2,200 students in Fall 2026. This growth is not only significant; it is accelerating. The University is now on pace to reach 3,000 students ahead of its original 2030 projection, more than doubling enrollment within six years. Without additional recurring operational support, Florida Poly's rapid growth will outpace the institutional capacity required to deliver the high-quality, high-return STEM education the State has invested in and increasingly depends upon.

This \$20 million recurring operational Legislative Budget Request represents a disciplined, strategic step toward aligning Florida Polytechnic University's funding with its growth, mission, and statewide value. The request supports two deeply connected strategic priorities:

- (1) Funding the operational support and infrastructure necessary to sustain Florida Poly's growing enrollment, expanding academic ambition, and increasing statewide impact.
- (2) Establishing a permanent AI Enablement function to modernize University operations, improve service delivery, and scale administrative capacity more efficiently.

Together, these requests simultaneously support enrollment growth, while reducing Florida Poly's per-student cost to the State.

Florida Poly respectfully requests \$20 million in recurring operational funding to support this next phase of responsible growth – strengthening the University's operational foundation while investing in a smarter, more scalable model for public higher education administration.

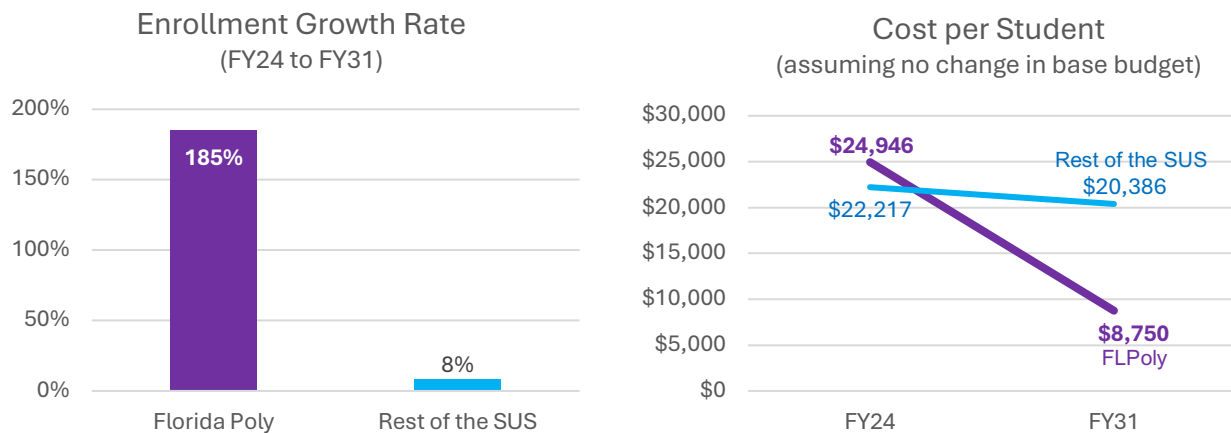
Operational Support for Enrollment Growth, Academic Capacity, & Student Success

Florida Polytechnic University is entering a period of growth that will fundamentally change the scale, reach, and impact of the institution. This growth is a direct response to Florida's need for more graduates in high-demand STEM fields, and it reflects the strength of Florida Poly's academic model, student outcomes, industry relevance, and statewide mission. However, without additional recurring operational support, the University's rapid enrollment growth will create a structural funding gap that risks undermining the very outcomes the State has invested in Florida Poly to produce.

According to the SUS Efficiency Study published in November 2025, Florida Poly's average cost-per-student was \$24,946 in FY24. This was slightly above the System average of \$22,217 per student, which is to be expected for a young, STEM-only institution that is still building the academic, operational, and student-support infrastructure required of a public university. However, with enrollment projected to grow 185% from FY24 to FY31 – from and FTE of 1,409 to 4,107 FTE – this cost-per-student drops drastically.



The following charts show that if Florida Poly’s base operating budget remains unchanged while enrollment nearly triples, the University’s state funding per student will fall from \$24,946 to \$8,750 by FY31. This would make Florida Poly the lowest-funded institution in the State University System on a per-student basis (with Florida Poly below the average state funding level by \$11,636 per student). For a STEM-only institution with System-leading post-graduation outcomes, rapidly expanding degree production, and growing responsibility for meeting Florida’s high-wage workforce needs, this level of underfunding would be unsustainable.



	FL Poly	Rest of the SUS	Difference
Enrollment growth <i>(FY24 through FY31)</i>	185%	8%	177% higher at FLPoly
State cost per student <i>(from FY24)</i>	\$24,946	\$22,217	\$2,729 higher at FLPoly
Projected state cost per student <i>(FY31, assuming budgets remain constant)</i>	\$8,750	\$20,386*	-\$11,636 lower at FLPoly

* UNF would be the next-lowest school at \$9,921 per student

With a projected headcount of 3,462 by FY31, closing this \$11,636 per-student funding gap would require \$40 million in additional recurring operational support. Florida Poly is not requesting that the State close this gap in a single year. This request represents a disciplined and phased approach to that need. Of the \$20 million requested in this LBR, a substantial portion is dedicated to the operational support, academic capacity, enrollment infrastructure, and student-success investments required to support Florida Poly’s Rise to 3,000 and beyond.

The timing of this investment is critical. Florida Poly cannot wait until more than 3,000 students are enrolled to begin building the faculty capacity, academic programs, student services, recruitment infrastructure, and operational systems needed to serve them effectively. **The University must be funded now to prepare for growth that is no longer aspirational, but inevitable.** A delayed investment would force the institution to absorb rapid growth with



insufficient recurring resources, creating pressure on academic quality, student support, faculty workload, administrative capacity, and the student experience.

This request will allow Florida Poly to scale responsibly in three core areas.

First, the University must **expand academic capacity** in programs aligned with Florida's highest-growth, highest-wage industries. Florida Poly's growth strategy is not based on adding enrollment for its own sake. It is built around developing and expanding academic programs that meet clear state and industry needs, including aerospace and space systems engineering, advanced mobility and transportation engineering, medical device engineering, logistics and supply chain management, software engineering, cybersecurity, construction technologies, advanced manufacturing, themed entertainment engineering, and other high-demand STEM fields. These investments will allow Florida Poly to hire the faculty and staff necessary to launch new programs, expand existing programs, support student learning, and increase degree production in areas central to Florida's economic future.

Second, the University must **invest in student success infrastructure** to ensure that enrollment growth translates into student achievement, retention, graduation, and employment outcomes. Rapid growth without corresponding investments in advising, tutoring, academic support, co-curricular engagement, and faculty development would place student outcomes at risk. Florida Poly's goal is not simply to enroll more students; it is to graduate more students who are prepared for high-wage careers in the industries most important to Florida's future. To achieve this goal, the University must expand student support services, improve retention, increase four-year graduation rates, and provide the academic and co-curricular experiences that help students persist, complete, and succeed after graduation.

Third, the University must **enhance its enterprise operating capacity** to support growth without creating unnecessary bureaucracy. Florida Poly's enrollment growth increases demand not only for academic programs and student services, but also for the core operating functions that every public university must maintain to serve students safely, responsibly, and efficiently. As the University scales toward and beyond 3,000 students, it must strengthen essential infrastructure in campus safety, facilities operations, procurement, human resources, finance, compliance, information technology, student business services, and administrative support. These investments are not about adding bureaucracy; they are about ensuring that Florida Poly has the baseline operating capacity needed to hire employees, maintain facilities, process contracts and purchases, protect students and data, meet regulatory obligations, support faculty productivity, and provide reliable service to a growing campus community.



The requested recurring funds will support targeted investments in new and existing academic programs, faculty and staff capacity, enrollment operations, student success initiatives, and the infrastructure needed to sustain Florida Poly’s continued growth. These investments will ensure that the University can expand enrollment while preserving academic quality, maintaining strong employment outcomes, and increasing the State’s return on investment in Florida’s only public university dedicated exclusively to STEM education.

AI Enablement for Operational Efficiency (Avoiding Administrative Bloat)

In investing this \$20M to build out academic programs, student success infrastructure, and enterprise operating capacity, we will add 68.0 FTE in faculty positions and 47.0 FTE in staff positions. These additional staff positions do not represent administrative bloat. While enrollment will grow another 79% by FY31, faculty FTE will increase 58% and staff FTE will increase by only 24%.

	FY26	FY31 with \$20M from this LBR	Change
Enrollment	1,931	3,462	+79%
Faculty FTE	116	184	+59%
Staff FTE	200	247	+24%

This means that the funding from this LBR will **reduce** our per-student staffing levels:

	FY26	FY31 with \$20M from this LBR
Students per Faculty FTE	17:1	18:1
Students per Staff FTE	9.6:1	14:1

The key to achieving these enrollment growth goals while reducing our cost-per-student and staff-per-student levels is through the development and launch of an **AI Enablement and Operational Growth Initiative**.

Rather than hiring additional administrative staff, \$1.5M of this recurring operational enhancement would establish an AI Enablement function to help the University grow efficiently through applied artificial intelligence, automation, secure digital workflows, agentic AI tools, and a selective student project team. These funds would be used to:

- Prioritize and implement internal AI and automation projects for high-growth areas in student services, admissions, IT service management, procurement, finance, HR, reporting, compliance, advising support, and administrative workflows.



- Provide recurring capacity for enterprise AI licensing, model/token consumption, cloud/API usage, automation platforms, enterprise system AI features, secure AI gateways, and responsible AI implementation.
- Fund a selective paid student AI enablement team in applied AI, automation, cybersecurity, data analytics, business process improvement, and enterprise technology under professional supervision.
- Strengthen secure and responsible AI adoption through cybersecurity review, data protection, monitoring, workflow documentation, AI literacy, governance support, and risk-aware implementation.
- Coordinate with Florida Poly's PSAIL (Public Service Applied Innovation Laboratory) and related infrastructure when projects advance institutional priorities, student workforce development, or externally funded applied AI and cybersecurity activities.

This expanded operational model moves Florida Poly from isolated AI pilots and one-time technology projects toward a sustainable AI enablement capability aligned with institutional growth, operational excellence, student success, workforce development, and secure digital transformation. Through this model, Florida Poly will:

- Absorb growth without requiring administrative staffing to grow at the same rate as enrollment, service demand, digital operations, and compliance workload.
- Improve service delivery and response capacity across administrative, academic support, and student support functions.
- Create targeted paid student internships and workforce development opportunities in AI, automation, cybersecurity, data, and enterprise technology.
- Reduce reliance on one-off consulting engagements by building internal applied AI and automation capacity.
- Support secure AI adoption and responsible use practices as AI becomes embedded in enterprise platforms and daily operations.

Florida Poly's growth represents an opportunity for the State of Florida. With timely recurring operational support, the University can scale its distinctive STEM model, produce more graduates in high-demand fields, strengthen Florida's talent pipeline, and expand its contribution to the state's economy. Without that support, Florida Poly's enrollment growth will outpace the operational foundation needed to sustain excellence. For this reason, Florida Poly requests recurring operational funding to support the University's Rise to 3,000 and to ensure that Florida's fastest-growing public university can continue delivering the outcomes the State needs most.



II. Return on Investment: Describe the outcome(s) anticipated, dashboard indicator(s) to be improved, or return on investment. Be specific. For example, if this issue focuses on improving retention rates, indicate the current retention rate and the expected increase in the retention rate. Similarly, if the issue focuses on expanding access to academic programs or student services, indicate the current and expected outcomes.

The following table summarizes the return-on-investment for this \$20M request:

Effectiveness Metric	Current/Baseline	Target / Expected Outcome
Headcount enrollment	1,931 (Fall 2025)	3,462 (Fall 2031)
Academic Progress Rate	70% (2024-25)	90% (2029-30)
Four-year graduation rate	55.8% (2021-25)	65% (2026-30)
STEM degrees awarded per year	360 (2024-25)	600 (2029-30)
% of graduates employed earning \$50k+	77% (2023-24)	90% (2029-30)
Median starting salaries for graduates	\$64,200 (2023-24)	\$75,000 (2029-30)
% of state-funded FTE in administration	35% (2023)	18% (2030)
Student-to-full-time-faculty ratio	18:1 (2024-25)	18:1 (2029-30)

These targets align with Florida Poly's strategic plan, and performance will be tracked in annual Accountability Plans evaluated by the Florida Poly Board of Trustees and the Florida Board of Governors.

Because this initiative is also designed to help Florida Poly grow more efficiently by using AI, automation, and selective student project teams to expand service capacity and reduce manual workload, ROI will also be measured through efficiency-focused metrics in areas such as increased institutional capacity, improved operational efficiency, cost avoidance, targeted student workforce development, and secure adoption of modern AI-enabled technologies.

These targets reflect operational capacity offset and workload absorption. As Florida Poly continues rapid enrollment and operational growth, the University must expand service capacity without requiring administrative and support staffing to grow at the same rate as student demand. The initiative will measure staff hours redirected or avoided through documented AI, automation, workflow, reporting, knowledge management, and service-delivery improvements. By Year 1, the initiative is expected to produce approximately 15,000 hours of operational capacity offset. By Year 3, the initiative is expected to reach approximately 80,000 cumulative hours, including an annualized Year 3 run rate of approximately 40,000 hours. These gains will be validated at the



project level through before-and-after measures such as cycle-time reductions, manual steps eliminated, ticket or inquiry deflection, transaction volume supported, staff time estimates, and departmental attestation.

Efficiency Metric	Target / Expected Outcome
Internal AI/automation projects completed	10-12 in Year 1; 35+ cumulative by Year 3
Administrative or student-service processes improved	15 in Year 1; 50+ cumulative by Year 3
Estimated staff hours redirected or avoided	15,000+ in Year 1; 80,000+ cumulative by Year 3
Departments supported through AI enablement projects	6-8 in Year 1; 15+ cumulative by Year 3
Paid student AI enablement participants	8-12 in Year 1; 10-15 annually by Year 3
Paid student experiential learning hours	5,000-6,000 in Year 1; 7,500-8,000 annually by Year 3
AI prototypes, agents, or secure workflow pilots delivered	10 in Year 1; 35+ cumulative by Year 3
AI literacy, automation, or cybersecurity training completions	100 in Year 1; 350+ cumulative by Year 3
Student certifications or credentials earned	30 in Year 1; 100+ cumulative by Year 3

Achieving these effectiveness and efficiency targets will establish Florida Poly as the premier STEM-only public university in the nation. This investment will unlock the capacity for 3,000 future-ready STEM innovators, fuel Florida’s high-tech economy, and solidify the State University System’s standing as the nation’s most affordable, most efficient, workforce-aligned public university system in the nation.

III. Personnel: *Describe personnel hiring and retention plans, making sure to connect both plans to initiative(s) and goal(s) described in section I. State the amount of faculty FTE and staff FTE and estimated funding amounts used for retention and new hires in each category. In describing faculty hires, provide overall hiring goals, including academic area(s) of expertise and anticipated hiring level (e.g., assistant professor, associate professor, full professor). Please describe how funds used for faculty or staff retention will help the institution achieve its stated goals.*

Funding from this LBR would add 68.0 FTE faculty positions and 47.0 FTE staff positions.



Category	FTE	Role / Use	Recurring Funding
Faculty	68.0	New Faculty required to maintain 18:1 student-to-faculty ratio for 3,000+ students	\$10,000,000
A&P / USPS Staff	44.0	Admissions, Financial Aid, Student Success, Academic Advising Support, Student Billing; Facilities, Human Resources, Information Technology, Academic Support; Administrative support staff	\$4,000,000
A&P / USPS Staff	3.0	Director of AI Enablement and Operational Innovation AI Solutions Architect / Applied AI Engineer Automation / AI Business Analyst	\$500,000
OPS / Student Employment	-	Selective paid student AI enablement project teams (30-45 annual participants)	\$500,000
Total Personnel / Student Support	68.0 Faculty 47.0 Staff		\$15,000,000

Faculty Hiring Goals

To provide the same high-quality STEM education to 3,000+ students at our current 18:1 student-to-full-time-faculty ratio, 68.0 FTE faculty would be hired to build capacity within our existing academic programs and to launch six new academic programs:

Area(s) of Expertise	Anticipated Hiring Level
Integrated Engineering, including: Space Systems Engineering and Themed Entertainment Engineering	5.0 FTE Assistant 2.0 FTE Associate or Full
Advanced Mobility & Transportation Engineering	5.0 FTE Assistant 2.0 FTE Associate or Full
Logistics and Supply Chain Engineering	5.0 FTE Assistant 2.0 FTE Associate or Full
Medical Device Engineering (with Pre-Med Track)	5.0 FTE Assistant 2.0 FTE Associate or Full
Software Engineering and Cybersecurity	5.0 FTE Assistant 2.0 FTE Associate or Full
Construction Engineering and Technology	5.0 FTE Assistant 2.0 FTE Associate or Full
Enhance existing academic programs to meet student demand: - Applied Mathematics - Business Analytics and Engineering Management - Computer Science, IT; Computer/Cybersecurity/Software Engineering - Civil, Environmental, and Construction Engineering - Data Science - Industrial and Manufacturing Engineering - Physics and Electrical Engineering	20.0 FTE Assistant 6.0 FTE Associate or Full



Staff Hiring Goals

Of the 47.0 FTE (non-administrative) staff, 44.0 FTE would:

- Build capacity in enrollment management (staff in admissions, student registration communications and marketing)
- Enhance student support services (academic success coaches, academic advisors, student life staff)
- Improve STEM instruction (faculty development, library, educational technology, lab technicians, graduate program director)
- Strengthen connections with industry (career services, capstone, industry engagement)
- Ensure campus safety and security

The remaining 3.0 FTE staff positions would support the AI Enablement function:

- The Director of AI Enablement and Operational Innovation will manage the University's AI enablement portfolio, departmental intake process, project prioritization, governance coordination, reporting, student project delivery, and alignment with institutional growth needs.
- The AI Solutions Architect / Applied AI Engineer will provide technical leadership for AI prototypes, agentic workflows, automation, integrations, secure data environments, enterprise AI tools, and applied implementation projects.
- The Automation / AI Business Analyst will document processes, identify improvement opportunities, translate operational needs into AI and automation projects, support adoption, and measure outcomes.

Student employees will serve as a selective project delivery team for the initiative. Under professional supervision, students will assist with process mapping, data preparation, prompt and agent testing, knowledge base modernization, workflow automation, reporting support, chatbot and assistant development, cybersecurity documentation, and implementation support.





2027-2028 Legislative Budget Request
Education and General
Position and Fiscal Summary
Operating Budget Form II

University: Florida Polytechnic University
Issue Title: Operational Growth Initiative: Rise to 3,000

	Recurring	Non-Recurring	Total
Positions			
Faculty	68.00	0.00	68.00
Other (A&P/USPS)	47.00	0.00	47.00
Total	115.00	0.00	115.00
Salaries and Benefits	\$14,500,000	\$0	\$14,500,000
Other Personal Services	\$500,000	\$0	\$500,000
Expenses	\$1,800,000	\$0	\$1,800,000
Operating Capital Outlay	\$1,400,000	\$0	\$1,400,000
Electronic Data Processing	\$800,000	\$0	\$800,000
Financial Aid	\$1,000,000	\$0	\$1,000,000
Special Category (Specific)	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
Grand Total	\$20,000,000	\$0	\$20,000,000





IV. Facilities

Facility Project Title	Fiscal Year	Amount Requested	Priority Number
Student Achievement Center (PECO)	FY 27-28	\$22,000,000	

The Student Achievement Center represents the single most transformative capital investment Florida Polytechnic University can make to support its rapid enrollment growth and ensure the long-term quality of its academic mission. As Florida Poly executes its strategic plan to grow from approximately 1,600 students in Fall 2024 to 3,000 students by Fall 2030 — an increase of nearly 90% — the physical infrastructure of the University must expand commensurately to serve a student body of that scale with excellence.

Florida Polytechnic University is a nationally recognized, accredited STEM institution and the only university in the State University System dedicated exclusively to STEM education. The University has experienced extraordinary growth in both enrollment and institutional stature since its founding, and the pace of that growth shows no signs of slowing. Yet the campus's existing student-facing facilities — study spaces, student services offices, tutoring centers, advising suites, recreation areas, and collaborative learning environments — were designed and built to serve a student population far smaller than the one the University will have within five years. The Student Achievement Center will resolve this critical infrastructure gap and serve as the physical hub of student success at Florida Poly for decades to come.

The Student Achievement Center will be a state-of-the-art, multi-purpose academic and student services facility that consolidates and elevates the University's student success ecosystem under one roof. The building will house centralized academic advising, career services, tutoring and academic coaching, accessibility and accommodations services, student wellness programming, collaborative study spaces, meeting rooms, event space, and administrative offices for key student-facing departments. By co-locating these functions in a purpose-built, technologically advanced environment, Florida Poly will dramatically improve the student experience, reduce friction in accessing support services, and create the kind of vibrant campus hub that attracts top-tier STEM students.

Alignment with Enrollment Growth and Student Success Goals

The Student Achievement Center is inextricably linked to the University's enrollment and retention strategy. Florida Poly cannot responsibly grow to 3,000 students without the physical infrastructure to serve them. Today's prospective students – and their families – evaluate universities not only on academic quality but on the quality of student life, campus amenities, and support resources. Peer institutions competing for the same high-achieving STEM talent have invested heavily in student success centers and achievement-focused facilities. The Student



Achievement Center will allow Florida Poly to compete for the best students while also fulfilling its obligation to serve every enrolled student with the resources they need to thrive.

The facility will directly support Florida Poly's goal of raising the Academic Progression Rate from 70% to 90% and increasing the four-year graduation rate from 40% to 60%. Research consistently demonstrates that students who regularly use centralized advising, tutoring, and student success services persist in graduation at significantly higher rates than those who do not. By creating a welcoming, accessible, and well-resourced student achievement environment, Florida Poly will strengthen the academic pipeline from enrollment to graduation and maximize the return on the State's investment in STEM education.

Facility Scope and Program

The Student Achievement Center is planned as a signature academic building of approximately 50,000–60,000 Net Assignable Square Feet (NASF). Key programmatic elements include:

- Centralized Academic Advising Suites with individual advising offices, group meeting spaces, and drop-in advising zones
- Tutoring and Academic Coaching Center with flexible classroom-style spaces, individual tutoring rooms, and technology-equipped collaborative study areas
- Career Services and Employer Relations Hub with interview preparation rooms, employer meeting spaces, and career resource technology
- Accessibility and Student Accommodations Offices with testing center facilities and accessibility-compliant private spaces
- Student Wellness and Counseling Suites with individual counseling offices, group therapy spaces, and wellness programming rooms
- Multi-purpose Event and Programming Space for student government, club activities, and University-wide student engagement events
- Collaborative Study Halls and Innovation Zones with state-of-the-art technology, maker-space elements, and flexible seating configurations
- Administrative Offices for student-facing departments are currently distributed across campus in suboptimal spaces

The building will be designed to LEED Silver standards or higher, with advanced building systems, energy-efficient mechanical and electrical infrastructure, and technology integration throughout. Design will reflect Florida Poly's commitment to architectural excellence and will serve as a landmark gateway for students, visitors, and prospective students exploring the campus.



Project Financial Summary

Funding Source	Amount
Funding Received to Date	\$44,817,851
Projected Supplemental Funding	\$21,500,000
Projected PECO Requests (FY27-28)	\$21,016,443
Total Estimated Project Cost	\$87,334,294

Note: The \$22 million legislative PECO request for FY 2027–28 reflects the University's funding requirement to maintain project momentum, complete construction documentation, and deliver the Student Achievement Center on a timeline consistent with the enrollment growth trajectory. Prior PECO appropriations and supplemental non-PECO funding commitments demonstrate the University's long-term investment in this priority project.

Return on Investment

The Student Achievement Center represents a generational investment in Florida Polytechnic University's ability to serve its students and fulfill its mission. The return on this investment will be measured across multiple dimensions that directly track SUS performance funding metrics and institutional accountability indicators.

First, the facility will directly support enrollment growth to 3,000 students by providing the physical capacity and programmatic infrastructure to serve a larger student body with the quality and individualization that defines the Florida Poly experience. Second, by consolidating student success services in a purpose-built environment, the University expects measurable improvements in student retention, academic progression, and graduation rates — metrics that drive performance funding allocations for Florida Poly and every institution in the SUS. Third, the Center will enhance the University's competitive position for recruiting top STEM talent by offering campus amenities and facilities to commensurate with the quality of Florida Poly's academic programs.

Beyond metrics, the Student Achievement Center will serve as a living demonstration of Florida Poly's commitment to student success — a physical embodiment of the University's belief that every student deserves the support and resources to achieve their full potential in STEM. For a young and rapidly growing institution, this facility will define the character of the campus for the next generation of Florida Poly students and lay the foundation for the University's long-term excellence as a flagship for STEM education in Florida and the nation.

State University System
 5-Year Capital Improvement Plan (CIP)
 FY 2027-28 through 2031-32

Summary of Projects
 (PECO-Eligible Project Requests)

University Florida Polytechnic University

Contact: Dr. Tanner McKnight
 (name)

(863) 514-2526
 (phone)

t.mcknight@floridapoly.edu
 (email)

Priority No.	Project Title	Total Supplemental (Non PECO) funding	Total Prior PECO Funding	Projected Annual PECO Funding Requested					Programs to Benefit from Project	Net Assignable Sq. Ft. (NASF)	Gross Sq. Ft. (GSF)	Total Project Cost	Project Cost Per GSF	EPS Recommendation Date & Rec. # ⁽¹⁾
				FY27-28	FY28-29	FY29-30	FY30-31	FY31-32						
1	Student Achievement Center	\$ 38,619,795	\$ 27,698,056	\$ 21,016,443	\$ -	\$ -	\$ -	\$ -			\$ 87,334,294		7/20/2022, 4.1	
2	Campus Relocation Project	\$ -	0	\$ 8,534,922	\$ 1,825,050						\$ 10,359,972		7/20/2022, 4.1	
3	Academic Building 3	\$ -	0	\$ 3,971,715	\$ 20,546,615	\$ 26,841,440	\$ 17,513,185				\$ 68,872,955			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			
											\$ -			

1) Pursuant to s. 1001.706(12)c., F.S., new projects that have not already been partially appropriated funding must be Recommended in the latest Educational Plant Survey (EPS) in order to be included in the final prioritized list of projects (for the FCO LBR). If a project was partially appropriated funding without an EPS Recommendation, please cite the General Appropriations Act year and (\$) amount(s) appropriated, for reference.

State University System
 5-Year Capital Improvement Plan (CIP)
 FY 2027-28

Summary of Projects
 ('Back of Bill' Legislative Project Authorizations) *

University Florida Polytechnic University Contact: Dr. Tanner McKnight (863) 514-2526 tmcknight@floridapoly.edu
 (name) (phone) (email)

**Estimated Annual Operating &
 Maintenance Cost**

Project Name *	Brief Description of Project	GSF	Project Location	Project Cost	Project Funding Source(s)	Estimated Annual Operating & Maintenance Cost	
						Amount (\$)	Funding Source(s)
Residence Hall 4		134,400		\$41,395,200			
Residence Dining		25,000		\$15,000,000			
Residence Hall 5		134,400		\$41,395,200			
Parking Structure 1		156,000		\$19,500,000			
Parking Structure 2		156,000		\$19,500,000			
Expansion Land Aqu.				\$15,000,000			

* List all proposed FCO projects for FY 2027-28 to be constructed, acquired and financed by the university or DSO via Debt or P3 that require Legislative (Back-of-Bill) authorization. **Projects meeting the requirements listed in s. 1010.62(7)(a) are Legislatively approved and do not require Legislative 'back-of-bill' authorization.**

PECO Project Detail

University: Florida Polytechnic University
 Project Name: Campus Relocation Project
 Project Address: 4550 Polytechnic Circle, Lakeland FL 33805-5831

Project Priority #: 2

PROJECT NARRATIVE

This next, critical project holds immense potential to optimize resources by eliminating the existing 6 portable buildings on campus that house our IT, HR, Communications, Auxiliary Enterprises, and Development teams. We are seeking to remodel existing buildings on our main campus to accommodate the relocation of essential administrative departments including a number of those within the divisions of the President, Administration & Finance, Advancement & Foundation, and the General Counsel — all currently housing in portable buildings.

These portable buildings are currently filled to capacity and do not allow us to grow and expand our teams as our University and enrollment continue to grow faster than any other institutions in the State University System. These buildings are also unsafe during times of incimate weather.

The remodel of existing buildings on our main campus represents a prudent investment in our institution's resources and its future. Current modulars are being leased, but funding a permanent structure for our staff would be an investment in University owned property. It will not only address immediate space constraints but also lay the groundwork for future growth and innovation. By creating a more cohesive and functional administrative infrastructure, we position Florida Polytechnic University for continued success and leadership in higher education both having far-reaching implications for our institution and the broader community we serve.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects <small>(1% per s. 1001.706(12)(c) F.S.)</small>	New Construction Projects <small>(2% per Board Regulation 14.002)</small>
Estimated Bldg Value:	\$ 10,359,972	
Value Basis/Source:	Total construction cost or insurable value, whichever is greater, per Board Regulation 14.002	
Estimated 1st Yr Deposit:	\$ 103,600	\$ -
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type <small>(per FICM)</small>	Net Assignable Sq. Ft. <small>(NASF)</small>	Net-to-Gross Conversion Factor	Gross Sq. Ft. <small>(GSF)</small>	Unit Cost * <small>(per GSF)</small>	Building Cost		
NEW CONSTRUCTION							
			-		-		
			-		-		
			-		-		
			-		-		
			-		-		
			-		-		
			-		-		
Assignable E&G Space (subtotal):	-		-		-		
'Other Assignable' E&G Space:			-		-		
Non-E&G Space:			-		-		
Total Space:	-		-		-		
<small>* Apply Unit Cost to total GSF based on Space Type</small>							
REMODELING / RENOVATION						For Remodeling Projects <u>Only</u>	
						BEFORE	AFTER
Office	25,000	1	25,000	300	7,500,000	-	-
			-		-	-	-
			-		-	-	-
			-		-	-	-
			-		-	-	-
			-		-	-	-
			-		-	-	-
Assignable E&G Space (subtotal):	25,000		25,000		7,500,000	-	-
'Other Assignable' E&G Space:			-		-	-	-
Non-E&G Space:			-		-	-	-
Total:	25,000		25,000		7,500,000	-	-
Grand Total:	25,000		25,000		7,500,000	-	-

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred to Date	Projected Costs					Total
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Costs							
Building Cost (from above)		7,500,000				-	7,500,000
Environmental Impacts/Mitigation						-	
Site Preparation						-	
Landscape / Irrigation						-	
Plaza / Walks						-	
Roadway Improvements						-	
Parking : <input type="text"/> spaces						-	
Telecommunication						-	
Electrical Service						-	
Water Distribution						-	
Sanitary Sewer System						-	
Chilled Water System						-	
Storm Water System						-	
Energy Efficient Equipment						-	
Escalation Estimate			456,750				456,750
Subtotal: Basic Const. Costs	-	7,500,000	456,750	-	-	-	7,956,750
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	
Professional Fees		700,000	109,890				809,890
Fire Marshall Fees							
Inspection Services		100,000					100,000
Insurance Consultant							
Surveys & Tests							
Permit / Impact / Environmental Fees							
Artwork							
Moveable Furnishings & Equipment			1,000,000				1,000,000
Project Contingency		234,922	258,410				493,332
Subtotal: Other Project Costs	-	1,034,922	1,368,300	-	-	-	2,403,222
Total Project Cost:	-	8,534,922	1,825,050	-	-	-	10,359,972

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
						27-28	8,534,922	Should equal <i>Total Project Cost</i> above
						28-29	1,825,050	
							-	
							-	
		-			-		10,359,972	10,359,972

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred		Projected Costs					Total
	to Date	Year 1	Year 2	Year 3	Year 4	Year 5		
Basic Construction Costs								
Building Cost (from above)	37,386,092	11,341,974	13,507,030	-	-	-	62,235,096	
Environmental Impacts/Mitigation	-	-	-	-	-	-	-	
Site Preparation	27,500	-	-	-	-	-	27,500	
Landscape / Irrigation	-	50,000	5,000	-	-	-	55,000	
Plaza / Walks	-	37,500	3,750	-	-	-	41,250	
Roadway Improvements	-	-	-	-	-	-	-	
Parking : <input type="text"/> spaces	-	500,000	50,000	-	-	-	550,000	
Telecommunication	66,000	-	-	-	-	-	66,000	
Electrical Service	96,250	-	-	-	-	-	96,250	
Water Distribution	88,000	-	-	-	-	-	88,000	
Sanitary Sewer System	88,000	-	-	-	-	-	88,000	
Chilled Water System	110,000	3,011,000	-	-	-	-	3,121,000	
Storm Water System	75,000	7,500	-	-	-	-	82,500	
Energy Efficient Equipment	-	-	-	-	-	-	-	
Escalation Estimate	-	3,042,447	629,991	71,937	-	-	3,744,375	
Subtotal: Basic Const. Costs	37,936,842	17,990,421	14,195,771	71,937	-	-	70,194,971	
Other Project Costs								
Land / existing facility acquisition	-	-	-	-	-	-	-	
Professional Fees	4,980,707	-	-	-	-	-	4,980,707	
Fire Marshall Fees	-	-	-	-	-	-	-	
Inspection Services	300,000	-	-	-	-	-	300,000	
Insurance Consultant	-	9,500	-	-	-	-	9,500	
Surveys & Tests	20,000	-	-	-	-	-	20,000	
Permit / Impact / Environmental Fees	5,000	-	-	-	-	-	5,000	
Artwork	-	-	50,000	-	-	-	50,000	
Moveable Furnishings & Equipment	-	-	6,000,000	-	-	-	6,000,000	
Project Contingency	1,575,302	4,075,322	123,492	-	-	-	5,774,116	
Subtotal: Other Project Costs	6,881,009	4,084,822	6,173,492	-	-	-	17,139,323	
Total Project Cost:	44,817,851	22,075,243	20,369,263	71,937	-	-	87,334,294	

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
PECO	24-25	5,698,055	Donations/Gifts	27-28	10,000,000	27-28	21,016,443	Should equal Total Project Cost above
PECO	25-26	12,000,001	Donations/Gifts	26-27	4,500,000		-	
PECO	26-27	10,000,000	Auxiliaries	26-27	7,000,000		-	
Carry Forward	25-26	5,119,795					-	
Carry Forward	25-26	12,000,000					-	
		44,817,851			21,500,000		21,016,443	

State University System
5-Year Capital Improvement Plan (CIP)
FY 2027-28 through 2031-32

PECO Project Detail

University: Florida Polytechnic University
 Project Name: Academic Building 3
 Project Address: 4390 Polytechnic Circle, Lakeland FL 33805-5831

Project Priority #: 3

PROJECT NARRATIVE

Florida Polytechnic University's success — as the #1 public college in the South — depends on the University's ability to deliver a top-tier STEM education to a growing number of students. Florida Poly provides the best return-on-investment degree in the U.S., ranking #1 in Florida (and #8 nationally) in career outcomes for students, while also producing graduates with the lowest amount of debt in the state. This means that our students get high-tech, high-wage jobs at a pace that exceeds schools like Harvard, MIT, Georgia Tech, and Berkeley. Our academic programs prepare students who can immediately fill employment gaps in high-tech fields throughout Florida and the nation.

Our ability to continue to deliver these top outcomes for students and fill high-tech employment gaps depends on having sufficient and appropriate academic space. Florida Poly's projected student growth to 3,000 students by 2030 and the increasing demand for our graduates from employers within Florida have made it imperative that we increase our available academic space.

Adequate academic space allows Florida Poly students to learn and work side-by-side with industry experts and university faculty to produce solutions for the most pressing problems of industry and society. This, in turn, allows us to produce the highly-skilled graduates our industry partners demand as they help to grow Florida's high-tech economy.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects <small>(1% per s. 1001.706(12)(c) F.S.)</small>	New Construction Projects <small>(2% per Board Regulation 14.002)</small>
Estimated Bldg Value:		\$ 68,872,955
Value Basis/Source:	Total construction cost or insurable value, whichever is greater, per Board Regulation 14.002	
Estimated 1st Yr Deposit:	\$ -	\$ 1,377,459
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type <small>(per FICM)</small>	Net Assignable Sq. Ft. <small>(NASF)</small>	Net-to-Gross Conversion Factor	Gross Sq. Ft. <small>(GSF)</small>	Unit Cost * <small>(per GSF)</small>	Building Cost
NEW CONSTRUCTION					
Research Lab	25,000	<u>1.6</u>	40,000	<u>633.72</u>	25,348,800
Office	20,000	<u>1.6</u>	32,000	<u>465.43</u>	14,893,760
Campus Support Services	13,000	<u>1.6</u>	20,800	<u>507.42</u>	10,554,336
			-		-
			-		-
			-		-
			-		-
Assignable E&G Space (subtotal):	58,000		92,800		50,796,896
'Other Assignable' E&G Space:			-		-
Non-E&G Space:			-		-
Total Space:	58,000		92,800		50,796,896

* Apply Unit Cost to total GSF based on Space Type

REMODELING / RENOVATION

			For Remodeling Projects Only	
			BEFORE	AFTER
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
	-	-	-	-
Assignable E&G Space (subtotal):	-	-	-	-
'Other Assignable' E&G Space:	-	-	-	-
Non-E&G Space:	-	-	-	-
Total:	-	-	-	-
Grand Total:	58,000		92,800	50,796,896

PROJECT COMPONENT COSTS & PROJECTIONS

	Costs Incurred to Date	Projected Costs					Total
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Costs							
Building Cost (from above)			16,625,144	23,070,680	11,101,072		50,796,896
Environmental Impacts/Mitigation				-	-		
Site Preparation			25,000	2,500	-		27,500
Landscape / Irrigation			50,000	5,000	-		55,000
Plaza / Walks			37,500	3,750	-		41,250
Roadway Improvements				-	-		
Parking : <input type="text"/> spaces			500,000	50,000	-		550,000
Telecommunication			60,000	6,000	-		66,000
Electrical Service			87,500	8,750	-		96,250
Water Distribution			85,000	8,500	-		93,500
Sanitary Sewer System			87,500	8,750	-		96,250
Chilled Water System			110,500	11,050	50,000		171,550
Storm Water System			75,000	7,500	-		82,500
Energy Efficient Equipment				-	-		
Escalation Estimate			1,523,906	2,434,160	1,170,863		5,128,929
Subtotal: Basic Const. Costs	-	-	19,267,050	25,616,640	12,321,935	-	57,205,625
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-		
Professional Fees		3,971,715					3,971,715
Fire Marshall Fees							
Inspection Services				215,000	21,500		236,500
Insurance Consultant			9,500		950		10,450
Surveys & Tests			5,000		500		5,500
Permit / Impact / Environmental Fees			5,000		500		5,500
Artwork					33,000		33,000
Moveable Furnishings & Equipment					4,125,000		4,125,000
Project Contingency			1,260,065	1,009,800	1,009,800		3,279,665
Subtotal: Other Project Costs	-	3,971,715	1,279,565	1,224,800	5,191,250	-	11,667,330
Total Project Cost:	-	3,971,715	20,546,615	26,841,440	17,513,185	-	68,872,955

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
						27-28	3,971,715	Should equal <i>Total Project Cost</i> above
						28-29	20,546,615	
						29-30	26,841,440	
						30-31	17,513,185	
							-	
		-			-		68,872,955	68,872,955

**Florida Polytechnic University
Board of Trustees
June 30, 2026**

Subject: Workday ERP System Contract

Proposed Board Action

Approve authorization for the President to execute all instruments, documents, and contracts necessary to effectuate and administer the Workday ERP System project, including amendments, addenda, exhibits, schedules, statements of work, and other ancillary documents, within a budget not to exceed \$7,788,500.

Background Information

On August 21, 2023, the Florida Polytechnic University Board of Trustees approved a ten-year renewal agreement (September 15, 2023-September 14, 2033) with Workday, Inc. in the amount of \$5,788,500.

Since implementing Workday in 2015, the University has continued to expand its use of the platform to support human resources, finance, procurement, and other core administrative functions. As the institution evolves, Workday periodically issues amendments, exhibits, statements of work, and other ancillary documents necessary to implement new functionality and services. The University is also evaluating emerging Workday offerings and capabilities as part of its ongoing technology strategy.

Consistent with Florida Poly's 25|30 Strategic Plan, continued investment in the Workday platform supports Priority Two-Advancement Through Intentional Resource Development by implementing tactical enhancements to the University's ERP platform to improve financial efficiency, operational effectiveness, and technology capabilities. This request also supports Priority One-Comprehensive Institutional Growth by enhancing business processes through automation and enabling resource-efficient growth.

To enable the University to operate at the speed of business and efficiently support future initiatives, the University is requesting authority for the President to execute documents necessary to administer the Workday ERP System project. This authority will provide the flexibility needed to implement approved enhancements and emerging technologies in support of the University's strategic priorities. The requested authorization would provide up to an additional \$2 million in capacity over the remaining term of the agreement, for a total project budget not to exceed \$7,788,500.

Supporting Documentation: N/A

Prepared by: Katie Daniel, University Counsel; and Mercedes Gazaway, Director of Procurement