

**Florida Polytechnic University
Board of Trustees Retreat**

One Vision, One Board: Aligned for the Future
Strategy • Stewardship • Accountability • Advocacy

September 25, 2026

Mission

We serve students and industry through educational excellence and the discovery, advancement, and application of knowledge in science, technology, engineering, and mathematics.

Vision

Highly desirable graduates and solutions for a resilient high-tech economy.

Agenda

Welcome and Purpose: Setting the Stage

Beth Kigel, Chair, Florida Polytechnic University Board of Trustees

Agenda, Processes, Anticipated Outcomes, and Guiding Principles

Dr. Craig S. Collins, Facilitator

The 30-Second Florida Poly Story

Review of Strategic Planning Timelines and Strategic Priorities

Dr. Craig S. Collins, Facilitator

The Journey Continues: Progress, Purpose, and Promise

Dr. G. Devin Stephenson, President, Florida Polytechnic University

- Increased Enrollment
- Expanded Academic Capacity
- Modernized Technology and Business Operations
- Advanced Major Capital Priorities
- Improved Governance, Compliance, and Institutional Risk Management

What Do We Want to Be Known For?

Trust: The Foundation of Effective Governance

A Shared Commitment to Florida Poly

Financial Position and Outlook: Understanding Where We Stand

Dr. Tanner McKnight, Vice President and Chief Financial Officer

1. Using appropriate higher education benchmarks, how would you classify Florida Poly's financial position, and what measures most strongly support that classification?
2. How is Florida Poly's Strategic Plan continually guiding University priorities, resource allocations, and decision-making?
3. What are the two or three financial indicators the Board should monitor most closely over the next three to five years to ensure long-term institutional strength and sustainability?

Measured Progress: From Vision to Impact

1. Where have we made measurable progress?
2. Where and why do we need to change direction?
3. Looking ahead three years, what one or two strategic initiatives should the University pursue that would produce the greatest measurable advancement of its mission or is there another initiative to be included under Priority I, II or III? What would success look like and how should it be measured?

Priority One: Comprehensive Institutional Growth

Bryan Books, Vice President of Student Affairs, Enrollment Management, and Strategic Communications

Priority Two: *Advancement Through Intentional Resource Development*

Dr. Cole Allen, Vice President, Information Technology Services and CIO

Priority Three: *Academic and Industry Collaborative Partnerships*

Dr. Brad Thiessen, Provost and Vice President of Academic Affairs

Board Self-Assessment: Framework and Feedback

Reflection and Closing Comments

Beth Kigel, Chair, Florida Polytechnic University Board of Trustees

Dr. G. Devin Stephenson, President, Florida Polytechnic University

Adjournment